



UNIVERSITY OF WISCONSIN-LA CROSSE

BUDGET PLANNING & REVIEW

FISCAL YEAR 2011-12



**UNIVERSITY OF WISCONSIN-LA CROSSE
JOINT PLANNING & BUDGET COMMITTEE
BUDGET PLANNING & REVIEW - DOCUMENT INDEX
FISCAL YEAR 2011-12**

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UW-La Crosse
All Funds Budget by Division & College
Fiscal Year 2011-12

Division	Unclassified	Classified	S&E & Capital	Fr. Benefits & Other	Pct.	Total
Chancellor	379,078	88,615	64,735	0	0.25%	532,428
ACADEMIC AFFAIRS						
Provost	5,644,878	2,039,525	4,001,596	60,311,199	33.44%	71,997,198
College of Business Administration	5,899,627	309,103	702,469	632,405	3.50%	7,543,604
College of Liberal Studies	12,830,005	841,887	1,570,453	1,175,420	7.63%	16,417,765
College of Science & Health	14,244,776	845,471	2,056,298	1,091,649	8.47%	18,238,194
Total Academic Affairs	38,619,286	4,035,986	8,330,816	63,210,673	53.04%	114,196,761
Administration & Finance	2,198,651	8,130,847	6,291,961	681,470	8.04%	17,302,929
Student Affairs	5,088,871	3,737,094	18,152,732	7,713,156	16.11%	34,691,853
University Advancement	574,464	391,663	37,255	43,917	0.49%	1,047,299
University-Wide	5,438,818	2,489,595	12,117,826	1,917,572	10.20%	21,963,811
UW System-Wide Balancing	(331,812)	(263,861)	(621,972)	26,796,046	11.88%	25,578,401
Total	51,967,356	18,609,939	44,373,353	100,362,834	100.00%	215,313,482

Notes:

1. University-Wide includes University Reserves, Salary Savings, LMHSC Operations, Common Systems & Liability, Property, and Worker's Compensation Insurance Expenditure Pools.
2. UW System-Wide Balancing is the budget category used to record expenditures for Fringe Benefits and Academic Building Debt Service.
3. Fringe Benefits & Other includes expenditure budgets for Debt Service and Financial Aid.
4. GPR Fringe Benefits & Debt Service are estimated.



**UW-La Crosse
GPR Budget by Division
Fiscal Year 2011-12**

Division	Unclassified	Classified	S&E & Capital	Fr. Benefits & Other	Pct.	Total
Chancellor	379,078	88,615	30,835	0	0.52%	498,528
ACADEMIC AFFAIRS						
Provost	4,226,246	1,686,531	2,027,472	1,629,966	9.95%	9,570,215
College of Business Administration	5,770,990	273,912	361,887	556,946	7.24%	6,963,735
College of Liberal Studies	12,419,961	833,487	1,429,918	1,166,820	16.48%	15,850,186
College of Science & Health	13,788,071	786,129	1,723,255	1,065,723	18.05%	17,363,178
Total Academic Affairs	36,205,268	3,580,059	5,542,532	4,419,455	51.73%	49,747,314
Administration & Finance	2,158,749	7,454,575	4,227,493	182,109	14.58%	14,022,926
Student Affairs	1,629,079	189,504	222,682	228,617	2.36%	2,269,882
University Advancement	533,938	361,310	28,993	27,015	0.99%	951,256
University-Wide	168,818	121,751	1,643,829	(967,282)	1.01%	967,116
UW System-Wide Balancing	294,203	(98,771)	346,883	27,173,927	28.82%	27,716,242
Total	41,369,133	11,697,043	12,043,247	31,063,841	100.00%	96,173,264

Notes:

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3. Fringe Benefits & Other includes expenditure budgets for Debt Service and Financial Aid.
4. GPR Fringe Benefits & Debt Service are estimated.



**UW-La Crosse
All Funds Budget Summary
Fiscal Year 2011-12**

Fund	Fund Source	Unclassified	Classified	S&E & Capital	Fr. Benefits & Other	Total
102	GPR-Comprehensives	34,337,483	9,514,397	6,446,746	19,897,503	70,196,129
104	GPR-Extension	0	0	0	0	0
105	Facilities Maintenance	85,000	1,313,018	(298,381)	647,105	1,746,742
107	GPR Student Aid	0	0	0	62,844	62,844
109	Energy Costs	0	0	2,788,717	0	2,788,717
110	Academic Debt Service	0	0	0	6,747,226	6,747,226
114	Laboratories	0	0	459,273	0	459,273
115	Curriculum Redesign	0	0	169,323	0	169,323
118	Industrial & Economic Dev Research	0	0	0	0	0
119	Distinguished Professorships	35,271	0	0	14,980	50,251
123	Auxiliary Debt Service	0	0	0	5,669,426	5,669,426
128	Auxiliary Enterprises	3,574,889	3,921,582	21,271,521	3,077,973	31,845,965
129	Campus Stores	0	38,430	(102,579)	26,746	(37,403)
131	Academic Fees	6,728,608	853,608	2,354,914	3,148,479	13,085,609
132	Extension Non-Credit	0	0	0	0	0
133	Private Grants & Contracts	916,130	227,000	4,383,372	289,480	5,815,982
136	General Operations Receipts	469,379	324,710	1,884,188	290,955	2,969,232
144	Federal Grants & Contracts	5,562,462	1,634,879	4,560,625	2,027,657	13,785,623
145	Title IV Work Study (Title III)	0	511,090	0	0	511,090
146	Federal Educ Opportunity Grants	0	0	0	387,709	387,709
147	Federal Perkins Loans	0	54,682	0	489,939	544,621
148	Federal Pell Grants	0	0	0	7,900,000	7,900,000
149	Direct Student Loans				49,000,000	49,000,000
150	Federal Indirect Cost	40,526	200,523	317,500	139,108	697,657
173	Study Abroad Grants	0	0	0	69,300	69,300
177	Schools of Business	0	0	87,535	0	87,535
182	Distinguished Professors Match	34,837	0	15,479	0	50,316
189	UW Ext Credit Programs	0	0	0	0	0
402	Minority & Disadvantaged Programs	182,771	16,020	35,120	111,663	345,574
403	Grad Advanced Opportunity Grants	0	0	0	121,800	121,800
406	UG Lawton Minority Grants	0	0	0	242,941	242,941
	Total	51,967,356	18,609,939	44,373,353	100,362,834	215,313,482

Notes:

1. Fringe Benefits & Other includes expenditure budgets for Debt Service and Financial Aid.
2. GPR Fringe Benefits & Debt Service are estimated.



UW-La Crosse
All Funds Budget by Expenditure Function
Fiscal Year 2011-12

Division	Instruction	Research	Public Service	Academic Support	Student Services	Financial Aid	Auxiliary Enterprises	Physical Plant	Institutional Support	% of Budget	Budget Total
Chancellor			8,156	60,839	0				463,433	0.25%	532,428
Academic Affairs											
Provost	2,371,133	256,043	1,745,986	5,217,970	3,529,796	58,432,150		3,425	440,695	33.44%	71,997,198
College of Business Administration	6,623,411		485,992	434,201						3.50%	7,543,604
College of Liberal Studies	15,249,951	379,144	172,804	601,406	14,460					7.63%	16,417,765
College of Science & Health	16,695,766	388,875	104,700	1,042,653	6,200					8.47%	18,238,194
Total Academic Affairs	40,940,261	1,024,062	2,509,482	7,296,230	3,550,456	58,432,150	0	3,425	440,695	53.04%	114,196,761
Administration & Finance	519,310		11,600	4,355,840	630,052	29,000	535,965	7,073,907	4,147,255	8.04%	17,302,929
Student Affairs			305,117		13,011,401	25,320	21,107,165		242,850	16.11%	34,691,853
University Advancement			136,374	308,449					602,476	0.49%	1,047,299
University-Wide	4,658,050	7,663,885	2,886,584	1,143,856	2,424,354	287,844	220,000	2,424,691	254,547	10.20%	21,963,811
System-Wide Balancing	11,870,224	83,765	(1,214,405)	2,400,090	1,670,922			8,455,590	2,312,215	11.88%	25,578,401
Total	57,987,845	8,771,712	4,642,908	15,565,304	21,287,185	58,774,314	21,863,130	17,957,613	8,463,471	100.00%	215,313,482

Notes:

1. University-Wide includes University Reserves, Salary Savings, LMHSC Operations, Common Systems, & Liability, Property, & Worker's Compensation Insurance Expenditure Pools.
2. System-Wide Balancing is the budget category used to record expenditures for Fringe Benefits and Academic Building Debt Service.
3. GPR Fringe Benefits & Debt Service are estimated.

2011-13 Biennial Budget Fact Sheet



Revised: July 13, 2011

Summary of 2011-13 State Budget (2011 WI Act 32)

The 2011-13 Wisconsin State Budget was completed on June 26, 2011, and signed into law as 2011 Wisconsin Act 32. The following is a brief summary of major provisions related to the University of Wisconsin System.

Base Budget Reductions

The UW System's General Purpose Revenue (GPR) base budget was reduced by \$125,125,000 annually or \$250,250,000 over the biennium. The Board of Regents will allocate these reductions to UW institutions using an adjusted GPR/Fee base, similar to what has been done in recent years. GPR-funded positions for UW System Administration must be reduced from 126.17 to 75, and a plan for how UW System Administration would absorb its 25% base reduction is due to the Secretary of DOA and to the Joint Finance Committee by **September 1, 2011**, for a 14-day passive review.

Governance

Provisions to separate UW-Madison from the UW System as a stand-alone public authority were deleted as was the proposed study for a UW-Milwaukee public authority. A Special Task Force on UW Restructuring and Operational Flexibilities was established, comprised of 17 members appointed by the Governor and Legislative Leaders. The task force will address:

- Whether there is a need to restructure the UW System and, if so, to make recommendations as to a new governance structure;
- How UW-Madison employees and all other UW System employees would be transitioned from the state personnel system to the new personnel systems;
- Whether tuition flexibility can be extended to the UW System while ensuring access and affordability, and what role the Legislature should have in establishing tuition rates;
- How pay plans for UW System employees should be determined in the future;
- Additional operational flexibilities that could be provided to UW System institutions; and
- How articulation and the transfer of credits between UW institutions could be improved.

The task force is directed to submit a report to the Senate and Assembly standing committees on higher education and to the Joint Finance Committee no later than **January 1, 2012**. A one-time appropriation of \$50,000 was approved to fund the task force.

New Flexibilities

The budget provides a number of significant new administrative flexibilities for all UW System institutions:

- **Budgeting:** Two GPR appropriations are created for the UW System, including a block grant for general program operations and a debt service appropriation. The Board of Regents is directed to allocate funds to UW System institutions in the form of block grants. Separate appropriations must be maintained for UW System Administration, the State Lab of Hygiene, and the Veterinary Diagnostic Lab. All other GPR appropriations for the UW System were deleted.

- **Financial Management:** A separate fund will be established that would contain all program revenues received by the UW System. Four new appropriations are created within this fund, including general program operations, self-amortizing debt service, gifts and grants, and inter-agency transfers. Interest earnings will be provided to UW System institutions based on the revenues generated and deposited in another fund. Institutions are required to use segregated student fees for the purpose for which they were generated.
- **Tuition:** The current law's language limiting increases in resident undergraduate tuition would be deleted, and the issue of future tuition flexibility will be studied by the Special Task Force, mentioned above. Undergraduate resident tuition increases are capped at **5.5%** annually during the 2011-13 biennium. Differential tuition plans approved prior to June 1, 2011, are exempt from this limit, but no new differential tuitions may be added during this biennium.
- **Personnel Systems:** The Chancellor of UW-Madison is authorized to develop a new personnel system for employees of UW-Madison, while the Board of Regents is authorized to establish a new, separate personnel system for all other UW System institutions. Both of these systems must be approved by the Joint Committee on Employment Relations (JCOER). The language retains existing employee protections for current employees, and permits current represented classified employees to continue to have collective bargaining rights similar to other state employees. Current position creation authority for GPR funds will continue.
- **Supplemental Pay Plans:** During the 2011-13 biennium, the Board of Regents is permitted to provide supplemental pay plans for classified and unclassified staff, subject to approval by the Joint Committee on Employment Relations (JCOER). UW-Madison is also provided this same option separately. These supplemental pay plans are in addition to any pay plans approved by JCOER and must be self-funded.
- **Employee Benefits and Position Control:** UW System employees will continue to participate in state group health insurance plans and the Wisconsin Retirement System. Although positions created using the GPR block grant funds will continue to be determined by the Legislature, the Board of Regents will have the authority to create and abolish positions funded from all other fund sources. Quarterly position reports are still required.
- **Dual Employment:** Compensation received by full-time employees of a UW System institution for work in addition to their normal duties at that institution or at another UW institution will no longer be limited by statute. This eliminates a \$12,000 statutory cap.
- **Construction:** UW System projects costing less than **\$500,000**, which are entirely funded with gifts and grants, will no longer require approval by the State Building Commission. The Board is required to establish policies for competitive bidding, which must be approved by the State Building Commission and the Joint Committee on Finance. UW System institutions will not be charged the **4% fee** for project management unless the UW System chooses to use Division of State Facilities' services.
- **Purchasing and Procurement:** The DOA is required to delegate to the Board of Regents and to UW-Madison the authority to enter into contracts for materials, supplies, equipment, or services that relate to higher education and which agencies other than the UW System do not commonly purchase. The threshold that requires official sealed bids is increased from **\$25,000 to \$50,000**. The UW will continue to award contracts competitively, but the time to seek and review vendor bids will be reduced by weeks. The UW System and UW-Madison are also exempted from several other DOA purchasing requirements. Most reporting

requirements on contractual services, including a new requirement that all expenditures **exceeding \$100** be posted on a website, are retained.

- **Accountability:** The UW System and UW-Madison are required to submit annual accountability reports to the Governor and the Legislature. These reports should include measures in eight categories, including performance, financial, access and affordability, undergraduate education, graduate and professional education, faculty, economic development, and collaboration.

Other Provisions

- **Tuition Remissions for Veterans, Children, and Spouses:** The legislation expands the benefits available under the Wisconsin G.I. Bill. The Board of Regents and Wisconsin Technical College System (WTCS) institutions will continue to receive payments under the federal Post-9/11 G.I. Bill. Credits that are 100% paid for by that program will **not** be subject to the 128-credit limit for the Wisconsin G.I. Bill. The Board of Regents is required to remit the full amount of tuition, including tuition for cost-recovery programs.
- **Telecommunication Services:** Beginning June 15, 2011, UW is prohibited from committing any funds from the Building Community Capacity through Broadband (BCCB) project, led by UW-Extension, that were not previously committed, without approval by the Joint Committee on Finance (JFC). Beginning July 1, 2013, UW is prohibited from being a member or partner in any third-party entity that offers or provides telecommunication services to the public, or a public or private entity, unless the entity was offering these services on June 15, 2011. Further, a third-party entity is prohibited from working with UW if it adds a member that it did not serve on June 15, 2011. **By January 1, 2013**, the Legislative Audit Bureau is required to perform a financial and performance evaluation of the Board of Regents' use of broadband services and its relationship with WiscNet.
- **Nonresident Tuition Exemption for Certain Undocumented Residents:** Eliminates the ability for UW System to charge in-state tuition rates for certain citizens of other countries who have lived in Wisconsin, graduated from a Wisconsin high school, and applied for U.S. citizenship.
- **Pre-tax Treatment of Employee Retirement Contributions:** Effective in August, UW employees will be required to make additional contributions to their WRS pension plans, but this budget provision will provide some relief regarding the amount deducted from employees' paychecks. For a typical employee earning \$36,000 per year, the pre-tax change saves approximately \$476. For an employee earning \$60,000, the savings translates into an average of \$748 per year.
- **Animal Research:** This provision clarifies liability protections for university researchers who perform vital scientific research, so long as that research strictly adheres to federal regulations and established university research protocols.
- **Travel:** Beginning on July 1, 2013, the Board of Regents will establish travel policies for UW System employees and a schedule for reimbursement of UW System employees for travel expenses.
- **Gifts of Real Property:** The threshold for approval by the Building Commission of gifts of real property to the Board of Regents increases from **\$30,000 to \$150,000**. In addition, the Board of Regents is authorized to accept gifts of vehicles.



University of Wisconsin-La Crosse
Biennial Budget Planning
2011-13 Biennium

DRAFT FOR DISCUSSION ONLY

Table 1: FY 2012 Budget Reduction Summary

	UW System w/o Madison	UW System with Madison
UW System GPR Base Budget Cut	60,100,000	122,600,000
UW-L Budget Planning Summary		
GPR Budget Reduction (4.25%)	4,116,850	5,210,500
Tuition Offset (5.5% Rate Increase) - Estimate	(1,532,781)	(1,519,375)
Fringe Benefit Offset - Estimate	(1,027,500)	(1,062,500)
Subtotal GPR Budget Reduction	1,556,569	2,628,625
Other Budget Adjustments		
UW Madison Separation Reserve (GPR)	300,000	0
Common Systems & HRS Assessment (GPR)	0	0
Total Budget Reduction & Adjustments	1,856,569	2,628,625
UW-L Budget Planning Reserves		
Growth Agenda Funds (102)	205,191	205,191
FY2011 Tuition Offset (102)	547,746	547,746
Excess Tuition (131) - Estimate	900,000	900,000
Total Budget Reserve	1,652,937	1,652,937
Base Budget Shortfall (Budget Reserves - Reduction & Adjustments)	(203,632)	(975,688)

Table 2: 2011-13 Biennium Budget Reduction Plan

Base Budget Reduction		975,688
FY12 Budget Reductions, Offsets, & New Revenues		600,000
FY12 Enrollment Reserve (One-time Use)		400,000
Total		1,000,000
FY13 Tuition Offset to fill remainder of FY12 Base Budget Cut		400,000



University of Wisconsin-La Crosse
Budget Resource & Reallocation Options
Fiscal Year 2011-12

DRAFT FOR DISCUSSION ONLY

Description	Amount
GPR Budget Reduction Target	600,000
Budget Reduction Options	
Student Hourly (9.4%, GPR)	50,000
Administration & Finance Reorganization	92,000
Academic Affairs (J Term/Summer Instructional Reserve)	50,000
Budget Offset Options	
PR Auxiliary Units	0
PR Segregated Fees	0
New Revenue Resource Options	
Registration Fee Option 1 (\$12/Semester - All Students)	222,750
Registration Fee Option 2 (\$15/Semester - All Students)	278,438
Registration Fee Option 3 (\$20/Semester - All Students)	371,250
Registration Fee Option 4 (\$25/Semester - All Students)	464,063
Spring Semester Transfer Enrollment - Increase by 65 (150 to 215)	233,430
Total of JPB Decision Options (Yellow Boxes)	603,868



University of Wisconsin-La Crosse
Biennial Budget Reductions - Fiscal Impact Summary
2001-03 to 2011-13 Biennia

Biennium	UW System Reduction	UW-L Base Reduction	UW-L 1x Reduction	UW-L Total Reduction	UW-L FTE Reductions	UW-L Biennial	Student to Faculty Ratio
2001-03	55M	1.4M	.6M	2M	13	3.4M	22:1
2003-05	100M	1.7M	.8M	2.5M	27	4.2M	22:1
2005-07	90M	1.8M	-	1.8M	30	3.6M	24:1
2007-09	25M (1x)	-	.6M	.6M	-	.6M	23:1
2009-11	155M	3.1M	3.86M	6.96M	6	9.5M	21:1
2011-13	125M	5.2M	-	5.2M	2	10.4M	20:1
Total	460M	13.2M	5.86M	19.06M	78	31.7M	



**UNIVERSITY OF WISCONSIN-LA CROSSE
UNDERGRADUATE DIFFERENTIAL TUITION PROFORMA
FISCAL YEARS 2008-2012**

	Base Year	Year 1	Year 2	Year 3	Year 4	Year 5
	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011
Undergraduate FTE	7,972.87	8,173.43	8,241.01	8,355.88	8,502.67	8,676.03
Graduate FTE	562.58	575.29	599.79	619.99	635.85	648.26
Total Student FTE	8,535.45	8,748.73	8,840.80	8,975.87	9,138.52	9,324.29
Undergraduate Growth from Base Year		200.57	268.15	383.01	529.80	703.16
Instructional FTE	391.06	397.91	411.74	447.11	471.36	499.04
Increase in IFTE from Base Year		6.85	20.68	56.05	80.30	107.98
Undergrad FTE/IFTE	20.39	20.54	20.02	18.69	18.04	17.39
Total FTE/IFTE	21.83	21.99	21.47	20.08	19.39	18.68
New Tuition Revenue Per Year (1), (2), (3)			\$1,357,091	\$4,828,703	\$7,208,868	\$9,925,681
Faculty Positions @ \$75,000 (4)			13.8	49.2	73.4	101.1
Staff Positions @ \$50,000 (4)			3.7	13.1	19.6	27.0
Supplies & Equipment (5)			\$135,709	\$482,870	\$720,887	\$992,568

Notes:

1. Assumes tuition increases of \$500 for FY 2008-09 and FY 2009-10 for a total differential tuition of \$1,000 applied to the FY 2007-08 tuition base of \$4,819 in constant dollars for the five year proforma.
2. The differential tuition will be established as a percentage of the tuition rate in Year 1 and adjusted annually by an index of 1.5x the tuition rate increase to fund the cost of increases for salaries, fringe benefits, and instructional equipment.
3. Differential tuition rates to be applied to all new students beginning in Fall of 2008. Students enrolled prior to 2008 and who remain continuously enrolled will not be subject to the differential tuition.
4. Assumes average salary of \$53,419 for faculty positions and \$35,612 for staff with a fringe benefit rate of 40.40%.
5. Supplies and equipment for classroom instruction and student support services are based upon 10% of new tuition revenue.



**UNIVERSITY OF WISCONSIN-LA CROSSE
ENROLLMENT PROJECTION MODEL
FISCAL YEARS 2008-2012**

	Base Year		Year 1		Year 2		Year 3		Year 4		Year 5	
	Fall 2006	Spring 2007	Fall 2007	Spring 2008	Fall 2008	Spring 2009	Fall 2009	Spring 2010	Fall 2010	Spring 2011	Fall 2011	Spring 2012
UNDERGRADUATE HEADCOUNT												
New Freshmen Wis Res	1420	21	1409	16	1434	16	1434	16	1434	16	1434	16
New Freshmen Minn Comp	246	4	208	2	212	2	212	2	212	2	212	2
New Freshmen MSEP	5	0	8	1	8	1	8	1	8	1	8	1
New Freshmen U.S. Non Res	59	0	65	1	66	1	66	1	66	1	66	1
New Freshmen Int'l	6	3	29	0	30	0	30	0	30	0	30	0
Total New Freshmen	1736	28	1719	20	1750	20	1750	20	1750	20	1750	20
New Specials Wis Res	38	24	44	17	34	17	34	17	34	17	34	17
New Specials Minn Comp	4	1	1	1	1	1	1	1	1	1	1	1
New Specials MSEP	0	1	0	1	0	1	0	1	0	1	0	1
New Specials U.S. Non Res	18	4	20	3	15	3	15	3	15	3	15	3
New Specials Int'l	28	12	40	8	30	8	30	8	30	8	30	8
Total New Specials	88	42	105	29	80	29	80	29	80	29	80	29
Transfers Wis Res	298	219	298	84	219	84	219	84	219	84	219	84
Transfers Minn Comp	33	18	32	7	24	7	24	7	24	7	24	7
Transfers MSEP	3	2	1	1	1	1	1	1	1	1	1	1
Transfers U.S. Non Res	28	17	25	7	18	7	18	7	18	7	18	7
Transfers Int'l	1	4	4	2	3	2	3	2	3	2	3	2
Total Transfers	363	260	360	100	265	100	265	100	265	100	265	100
Reentry Wis Res	107	70	107	89	111	89	111	89	111	89	111	89
Reentry Minn Comp	9	6	4	8	4	8	4	8	4	8	4	8
Reentry MSEP	0	0	0	0	0	0	0	0	0	0	0	0
Reentry U.S. Non Res	3	3	4	4	4	4	4	4	4	4	4	4
Reentry Int'l	0	0	1	0	1	0	1	0	1	0	1	0
Total Reentry	119	79	116	100	120	100	120	100	120	100	120	100
Continuing Wis Res	4982	6208	5080	6276	5120	6180	5114	6129	5131	6112	5165	6119
Continuing Minn Comp	744	977	790	1024	842	1073	896	1132	958	1202	1030	1283
Continuing MSEP	8	14	11	14	11	16	14	18	17	20	21	23
Continuing U.S. Non Res	110	181	153	229	186	260	221	303	265	356	320	421
Continuing Int'l	63	93	74	113	86	140	116	163	138	173	148	189
Total Continuing	5907	7473	6108	7658	6245	7672	6360	7748	6509	7867	6684	8042
GRADUATE HEADCOUNT												
New Program Wis Res	83	18	82	20	81	20	81	20	81	20	81	20
New Program Minn Comp	13	1	19	2	19	2	19	2	19	2	19	2
New Program U.S. Non Res	18	1	13	5	13	5	13	5	13	5	13	5
New Program Int'l	21	2	22	4	22	4	22	4	22	4	22	4
Total New Program	135	22	136	31	135	31	135	31	135	31	135	31
New Specials Wis Res	13	35	19	21	15	21	15	21	15	21	15	21
New Specials Minn Comp	1	1	0	1	0	1	0	1	0	1	0	1
New Specials U.S. Non Res	3	0	2	0	2	0	2	0	2	0	2	0
New Specials Int'l	20	4	9	2	7	2	7	2	7	2	7	2
Total New Specials	37	40	30	24	24	24	24	24	24	24	24	24
Reentry Wis Res	20	18	23	48	27	48	27	48	27	48	27	48
Reentry Minn Comp	3	1	0	3	0	3	0	3	0	3	0	3
Reentry U.S. Non Res	1	0	0	0	0	0	0	0	0	0	0	0
Reentry Int'l	0	0	2	0	2	0	2	0	2	0	2	0
Total Reentry	24	19	25	51	29	51	29	51	29	51	29	51
Continuing Wis Res	381	410	387	430	413	449	434	467	452	482	466	494
Continuing Minn Comp	78	77	75	74	74	73	72	72	71	71	71	70
Continuing U.S. Non Res	27	33	35	32	35	33	36	33	36	33	36	33
Continuing Int'l	14	42	31	51	40	56	45	60	48	62	49	63
Total Continuing	500	562	528	586	562	607	587	626	607	642	622	654
Undergraduate FTE	7,972.9	7,631.3	8,173.4	7,669.3	8,241.0	7,686.2	8,355.9	7,761.0	8,502.7	7,879.4	8,676.0	8,052.3
Graduate FTE	562.6	504.6	575.3	533.9	599.8	555.3	620.0	572.9	635.9	586.7	648.3	597.5
Total FTE	8,535.5	8,135.9	8,748.7	8,203.2	8,840.8	8,241.5	8,975.9	8,334.0	9,138.5	8,466.1	9,324.3	8,649.9



**UW-La Crosse
GQA Position Summary
As of September 26, 2011**

Position Control Number	Div	Department	Position	Title	FTE	Salary	Fringe Benefits	Total
001	CBA	Accountancy	Faculty	Assistant Professor	1.00	70,000	30,866	100,866
002	CBA	Accountancy	Faculty	Associate Professor	1.00	107,500	19,060	126,560
003	CBA	Accountancy	IAS	Senior Lecturer	1.00	50,732	26,200	76,932
004	CBA	Accountancy	IAS	Lecturer	1.00	56,000	23,450	79,450
99	CBA	Accountancy/Finance	IAS	Associate Lecturer	1.00	55,000	25,795	80,795
098	CBA	Accountancy	Class	ADA	0.92	30,972	12,945	43,917
005	CBA	Economics	Faculty	Assistant Professor	0.50	35,000	15,925	50,925
006	CBA	Economics	Faculty	Assistant Professor	1.00	70,000	20,400	90,400
007	CBA	Economics	Faculty	Assistant Professor	1.00	70,000	32,930	102,930
102	CBA	Economics	Faculty	Assistant Professor	1.00	72,270	33,895	106,165
008	CBA	Economics	IAS	Senior Lecturer	0.50	28,325	24,115	52,440
009	CBA	Finance	Faculty	Associate Professor	1.00	104,000	38,240	142,240
010	CBA	Finance	IAS	Associate Lecturer	1.00	45,000	26,352	71,352
011	CBA	Management	IAS	Lecturer	1.00	48,500	6,917	55,417
101	CBA	Management	IAS	Associate Lecturer	1.00	50,000	23,450	73,450
012	CBA	Marketing	Faculty	Assistant Professor	1.00	89,000	35,660	124,660
013	CBA	Marketing	Faculty	Assistant Professor	1.00	92,000	26,762	118,762
014	CBA	Marketing	IAS	Associate Lecturer	1.00	50,000	28,972	78,972
100	CBA	Marketing/Econ	IAS	Associate Lecturer	1.00	50,000	23,450	73,450
TOTAL CBA					17.92	1,174,299	475,384	1,649,683

015	CLS	Art	Faculty	Assistant Professor	1.00	49,000	16,582	65,582
103	CLS	Art	IAS	Associate Lecturer	1.00	26,502	12,430	38,932
016	CLS	Com Studies	IAS	Associate Lecturer	0.50	13,200	22,230	35,430
017	CLS	Com Studies	IAS	Senior Lecturer	1.00	40,200	27,240	67,440
018	CLS	Com Studies	IAS	Associate Lecturer	1.00	26,400	12,841	39,241
019	CLS	Com Studies	IAS	Lecturer	1.00	33,948	13,955	47,903
020	CLS	Com Studies	IAS	Lecturer	1.00	33,625	26,122	59,747
021	CLS	Com Studies	IAS	Lecturer	1.00	26,400	12,380	38,780
109	CLS	Com Studies	IAS	Lecturer	1.00	32,272	24,785	57,057
022	CLS	Ed. Studies	IAS	Assistant Lecturer	0.25	3,000	1,407	4,407
104	CLS	Ed. Studies	IAS	Senior Lecturer	1.00	43,454	27,150	70,604
105	CLS	Ed. Studies	IAS	Associate Lecturer	1.00	26,400	12,380	38,780
023	CLS	English	Faculty	Assistant Professor	1.00	52,000	17,308	69,308
024	CLS	English	Faculty	Assistant Professor	1.00	55,000	25,800	80,800
026	CLS	English	IAS	Lecturer	1.00	33,600	13,850	47,450
025	CLS	English	IAS	Associate Lecturer	1.00	26,400	4,485	30,885
108	CLS	English	IAS	Lecturer	1.00	33,948	26,203	60,151
106	CLS	Ethnic & Racial Stds	IAS	Lecturer	1.00	33,312	26,300	59,612
027	CLS	History	Faculty	Assistant Professor	1.00	51,000	17,136	68,136
028	CLS	History	Faculty	Assistant Professor	1.00	52,000	17,308	69,308
107	CLS	History	Faculty	Assistant Professor	1.00	55,000	25,795	80,795
029	CLS	Modern Languages	Faculty	Assistant Professor	1.00	48,000	16,415	64,415
030	CLS	Modern Languages	Faculty	Assistant Professor	1.00	50,000	29,472	79,472
031	CLS	Modern Languages	IAS	Associate Lecturer	0.25	8,400	11,820	20,220
031	CLS	Modern Languages	NIAS	Lab Manager 1	0.75	25,200	10,130	35,330
032	CLS	Modern Languages	IAS	Assistant Lecturer	1.00	21,600	10,130	31,730
033	CLS	Modern Languages	IAS	Senior Lecturer	1.00	40,575	27,319	67,894
034	CLS	Philosophy	Faculty	Assistant Professor	1.00	47,000	28,446	75,446
035	CLS	Political Science	Faculty	Assistant Professor	1.00	48,000	8,216	56,216
036	CLS	Psychology	Faculty	Assistant Professor	1.00	52,000	17,093	69,093
037	CLS	Psychology	Faculty	Assistant Professor	1.00	52,000	29,356	81,356
038	CLS	Psychology	Faculty	Assistant Professor	1.00	54,000	25,326	79,326
039	CLS	Psychology	Faculty	Assistant Professor	1.00	54,000	17,437	71,437
110	CLS	Psychology	IAS	Associate Lecturer	1.00	33,548	15,735	49,283
040	CLS	Soc/Arc	Faculty	Assistant Professor	1.00	52,000	29,856	81,856
041	CLS	Soc/Arc	Faculty	Assistant Professor	1.00	52,000	29,856	81,856



**UW-La Crosse
GQA Position Summary
As of September 26, 2011**

Position Control Number	Div	Department	Position	Title	FTE	Salary	Fringe Benefits	Total
042	CLS	Theatre Arts	Faculty	Assistant Professor	1.00	48,000	16,390	64,390
043	CLS	Theatre Arts	IAS	Associate Lecturer	0.75	30,000	23,812	53,812
044	CLS	Theatre Arts	IAS	Associate Lecturer	1.00	38,000	14,720	52,720
123	CLS	WGSS	Faculty	Lecturer/ABD	1.00	51,000	23,920	74,920
045	CLS	WGSS	Faculty	Assistant Professor	1.00	50,000	16,964	66,964
TOTAL CLS					38.50	1,601,984	786,100	2,388,084

046	S&H	Biology	Faculty	Assistant Professor	1.00	52,000	29,256	81,256
047	S&H	Biology	IAS	Lecturer	1.00	46,500	7,003	53,503
048	S&H	Biology	Faculty	Assistant Professor	1.00	56,000	30,497	86,497
049	S&H	Biology	Faculty	Assistant Professor	1.00	54,000	29,640	83,640
050	S&H	Biology	Faculty	Assistant Professor	1.00	55,000	17,834	72,834
051	S&H	Biology	IAS	Lecturer	1.00	38,000	6,536	44,536
052	S&H	Biology	IAS	Lecturer	1.00	45,000	7,740	52,740
112	S&H	Biology	IAS	Associate Lecturer	1.00	40,000	18,760	58,760
113	S&H	Biology	IAS	Lecturer	0.50	19,566	15,425	34,991
053	S&H	Chemistry	Faculty	Assistant Professor	1.00	52,500	19,179	71,679
054	S&H	Chemistry	IAS	Associate Lecturer	1.00	37,000	14,513	51,513
055	S&H	Chemistry	Faculty	Assistant Professor	1.00	52,500	29,377	81,877
056	S&H	Chemistry	IAS	Associate Lecturer	1.00	38,117	14,923	53,040
057	S&H	Chemistry	IAS	Lecturer	1.00	41,208	7,110	48,318
058	S&H	Chemistry	IAS	Associate Lecturer	1.00	37,500	6,450	43,950
117	S&H	Chemistry	Faculty	Assistant Professor	1.00	55,000	25,800	80,800
060	S&H	Computer Science	Faculty	Assistant Professor	1.00	72,000	20,948	92,948
061	S&H	Exer & Sports Sci	Faculty	Lecturer	1.00	37,000	6,364	43,364
062	S&H	Exer & Sports Sci	IAS	Lecturer	1.00	38,000	27,418	65,418
124	S&H	Exer & Sports Sci	IAS	Lecturer	0.25	9,500	7,025	16,525
127	S&H	Exer & Sports Sci	Faculty	Assistant Professor	1.00	58,000	27,200	85,200
063	S&H	Geo/Earth Sci	Faculty	Assistant Professor	1.00	52,000	19,358	71,358
064	S&H	Geo/Earth Sci	Faculty	Assistant Professor	1.00	53,500	28,669	82,169
114	S&H	Geo/Earth Sci	IAS	Associate Lecturer	1.00	42,000	19,700	61,700
116	S&H	Health Prof/RT	IAS	Clinical Asst Professor	1.00	56,000	26,265	82,265
059	S&H	Health Prof/NMT	IAS	Clinical Asst Professor	1.00	65,000	28,442	93,442
065	S&H	HEHP	Faculty	Assistant Professor	0.50	25,500	4,386	29,886
066	S&H	HEHP	Faculty	Assistant Professor	1.00	51,000	23,920	74,920
115	S&H	HEHP	Faculty	Assistant Professor	1.00	52,000	24,390	76,390
067	S&H	Math	Faculty	Assistant Professor	1.00	52,000	17,108	69,108
068	S&H	Math	Faculty	Assistant Professor	1.00	53,500	29,569	83,069
069	S&H	Math	Faculty	Assistant Professor	1.00	52,000	16,508	68,508
070	S&H	Math Ed	Faculty	Assistant Professor	1.00	52,000	29,356	81,356
118	S&H	Microbiology	Faculty	Assistant Professor	1.00	56,000	26,265	82,265
071	S&H	MIC-CLS	IAS	Lecturer	1.00	57,000	30,666	87,666
072	S&H	Microbiology	IAS	Lecturer	0.50	17,000	13,100	30,100
073	S&H	Physics	Faculty	Assistant Professor	1.00	51,000	17,266	68,266
074	S&H	RMTR	IAS	Lecturer	1.00	36,965	28,228	65,193
075	S&H	RMTR	Faculty	Lecturer	1.00	52,000	29,356	81,356
076	S&H	RMTR	Faculty	Assistant Professor	1.00	51,000	23,920	74,920
TOTAL S&H					37.75	1,861,856	805,470	2,667,326

077	LIB	Murphy Library	Faculty	Assistant Professor	1.00	43,500	18,760	62,260
TOTAL MURPHY LIBRARY					1.00	43,500	18,760	62,260

078	AA	Admissions	NIAS	Student Serv Specialist	1.00	34,000	14,284	48,284
079	AA	Admissions	NIAS	Student Serv Coord	1.00	41,336	15,305	56,641
080	AA	Admissions	Class	IS Bus Auto Analyst	1.00	42,506	27,955	70,461



**UW-La Crosse
GQA Position Summary
As of September 26, 2011**

Position Control Number	Div	Department	Position	Title	FTE	Salary	Fringe Benefits	Total
081	AA	Admissions	Class	Std Status Exam Assoc	1.00	31,541	26,102	57,643
082	AA	Assessment	NIAS	Admin Prg Manager II	1.00	60,000	31,465	91,465
083	AA	Financial Aid	NIAS	Assoc Student Serv Coord	1.00	35,358	16,583	51,941
084	AA	Financial Aid	NIAS	Assoc Student Serv Coord	1.00	36,000	16,685	52,685
085	AA	Financial Aid	Class	IS Bus Auto Analyst	1.00	42,309	31,875	74,184
086	AA	Financial Aid	Class	Univ Svc Prg Assoc	1.00	31,541	26,102	57,643
122	AA	Financial Aid	NIAS	Assoc Student Serv Coord	1.00	36,000	16,685	52,685
087	AA	Institutional Research	NIAS	Assoc Institutional Planner	1.00	50,000	16,990	66,990
111	AA	Institutional Research	NIAS	PIR Compliance Officer	1.00	50,000	20,000	70,000
119	AA	Institutional Research	Class	IS Data Services Prof	1.00	45,990	32,653	78,643
088	AA	Provost Office	NIAS	Undergrad Research Coord	0.50	30,000	17,926	47,926
089	AA	Records Office	Class	IS Bus Auto Analyst	1.00	40,002	6,756	46,758
090	AA	Records Office	Class	IS Bus Auto Analyst	1.00	30,840	25,984	56,824
091	AA	Records Office	Class	Univ Services Assoc 2	1.00	29,165	13,245	42,410
126	AA	Records Office	NIAS	Veterans Advisor	1.00	40,526	25,700	66,226
TOTAL ACADEMIC AFFAIRS					17.50	707,114	382,295	1,089,409

092	A&F	Information Tech	Class	IS Tech Serv Senior	1.00	50,500	35,109	85,609
120	A&F	Information Tech	NIAS	Media Specialist	1.00	42,000	19,475	61,475
121	A&F	Human Resources	Class	HR Asst Adv	1.00	38,000	27,206	65,206
128	A&F	University Police	Class	Police Officer	1.00	41,658	29,577	71,235
TOTAL ADMINISTRATION AND FINANCE					4.00	172,158	111,367	283,525

093	SA	Office Student Life	NIAS	Student Services Coord	1.00	40,526	14,104	54,630
094	SA	OMSS	NIAS	Director, Student Serv/M	1.00	58,000	30,534	88,534
095	SA	OMSS	NIAS	Outreach Specialist	1.00	40,348	24,048	64,396
130	SA	OMSS	NIAS	Student Svcs Coordinator	1.00	40,526	16,210	56,736
096	SA	Student Affairs	NIAS	Admin Specialist	1.00	45,000	12,510	57,510
097	SA	Violence Prevention	NIAS	Assoc Outreach Spec	1.00	37,080	7,146	44,226
129	SA	Campus Climate	Class	Office Operations Assoc	1.00	29,165	20,707	49,872
TOTAL STUDENT AFFAIRS					7.00	290,645	125,260	415,905

125	UA	Univ Advancement	NIAS	Development Officer	1.00	50,000	27,015	77,015
TOTAL UNIVERSITY ADVANCEMENT					1.00	50,000	27,015	77,015

GQA TOTAL					124.67	5,901,556	2,731,651	8,633,207
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**UNIVERSITY OF WISCONSIN-LA CROSSE
ACADEMIC INITIATIVES DIFFERENTIAL TUITION MODEL
FISCAL YEARS 2010-2015**

	Base Year	Year 1	Year 2	Year 3	Year 4	Year 5
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Undergraduate FTE	7,909.85	8,057.75	8,279.60	8,484.35	8,484.35	8,534.35
Graduate FTE	542.20	616.30	616.30	616.30	616.30	616.30
Total Student FTE	8,452.05	8,674.05	8,895.90	9,100.65	9,100.65	9,150.65
Enrollment Growth from Base Year		222.00	443.85	648.60	648.60	698.60
Academic Initiatives Differential Tuition Rate	60.72	120.00	132.00	139.92	148.32	157.21
Annual Rate Increase (1)			\$12.00	6.00%	6.00%	6.00%
Academic Initiatives Tuition Revenue		1,070,886	1,204,259	1,303,363	1,379,765	1,468,611
Academic Initiatives Tuition Reserve (2)		228,114	133,711	74,746	39,688	(6,575)
Academic Initiatives Budget (3)		1,299,000	1,337,970	1,378,109	1,419,452	1,462,036

Notes:

1. Assumes an increase of \$12 in the Academic Initiatives Differential Tuition rate for FY 2012 and 6% for FY 2013 through 2015.
2. The fund balance reserve for Academic Initiatives Differential Tuition is estimated to be approximately \$476,000 as of 06.30.10.
3. Academic Initiatives program budget based on estimated annual cost increase of 3%.

FY2012 Academic Initiatives Oversight Committee Budget

UW La Crosse

Academic Initiaves Budget

Fiscal Year 2011-12



Program Area	Program	FY'11	FY'12
Advising	Learning Center	\$ 120,000.00	\$ 120,000.00
Advising	Disability Resources Services	\$ 20,000.00	\$ 22,398.00
Advising	Academic Advising Center	\$ 353,322.00	\$ 387,467.00
Diversity	Campus Climate	\$ 173,638.00	\$ 196,000.00
Diversity	Admissions	\$ 78,331.00	\$ 77,556.00
Diversity	Violence Prevention Office	\$ 20,000.00	\$ 25,000.00
Internationalization	Office of International Education	\$ 200,000.00	\$ 180,000.00
Research	Library	\$ 158,709.00	\$ 145,000.00
Research	Undergraduate Research	\$ 125,000.00	\$ 120,543.00
Research	Graduate Research	\$ 50,000.00	\$ 50,000.00
	Holdings		\$ 14,000.00
Total		\$ 1,299,000.00	\$ 1,337,964.00

GLOSSARY OF TERMS

AASCU - American Association of State Colleges and Universities

AAUP - American Association of University Professors

ACE - American Council on Education

ACIS - The Academic Information Series

ACSS - Academic and Student Services

ACT-CAPP - American College Testing-Collegiate Assessment of Academic Proficiency

AIR - The Association for Institutional Research

AODA - Alcohol and Other Drug Abuse - Programs and staff related to alcohol and drug abuse intervention, prevention and counseling services.

AOP - Advanced Opportunity Program - A UW System financial aid program for minority and economically disadvantaged graduate students.

Auxiliary Operations - Self-sustaining programs, not directly related to instruction, e.g., dormitories, food service and student unions.

BEA - Bureau of Economic Advisors

BLS - Bureau of Labor Statistics

CAC - Curricular Area Code

CACUBO - Central Association of College and University Business Officers

CAPP - Cooperative Academic Partnership Program

CBA - Competency Based Admissions

CBO - Chief Business Officer

CCSSE - Community College Survey of State Engagement

CDR - Central Data Request

CEUS - CDR Edit and Update System (see CDR)

Cluster - A number of institutions grouped according to mission. The universities at Madison and Milwaukee comprise the Doctoral Cluster. All other degree-granting institutions in the UW System are in the Comprehensive University Cluster. In addition, the UW System has thirteen two year University of Wisconsin Colleges and Extension.

Compensation - Salaries and fringe benefits paid to staff.

1. Pay plan - Increases in salaries and related fringe benefits provided to all state employees.
2. Merit/Market - Salary increases based on a systematic performance evaluation program which identifies positive contributions by faculty and staff member to teaching, research, public service and/or the support functions inherent in the institution's mission.
3. Solid Performance - Adjustments provided to those faculty and academic staff who have demonstrated satisfactory performance.

Continuing Appropriation - An appropriation from which expenditures are limited by only the amount of revenues received. The amount shown in the appropriation schedule is an estimate of, rather than a limit on, the amount that may be expended during the fiscal year.

COOL - College Opportunities On-Line

Cost Per Student - A series of calculations used to derive the instructional costs of student related activities (i.e. student services, physical plant, instruction, etc.).

CPI - Consumer Price Index - A price index which measures the rate of inflation on goods and services that people buy for day-to-day living.

CUPA - College of University Professionals Association (HR/Compensation)

CWS - College Work Study - A campus based financial aid program which provides financial assistance in the form of subsidized employment to needy students.

DARS - Degree Audit Reporting System

Debt Service - Principal and interest payments on the capital raised by selling bonds for construction of university buildings.

DIN – Decision Item Narratives - are descriptive summaries of biennial budget requests, submitted on forms required by the Department of Administration. They include background information and a description and justification of the request.

DOA - Department of Administration - Executive agency responsible for providing and coordinating support services to other state agencies and for developing the Governor's biennial budget recommendations.

DoIT - Division of Information Technology located at UW-Madison.

DPI - Department of Public Instruction - Executive agency responsible for the direction and supervision of the state's public school system for kindergarten through 12th grades.

DRI - Data Resources, Inc. - An economic consulting firm used by the Department of Revenue for economic forecasts on national economic growth and inflation (CPI).

DSF - Division of State Facilities

EDP - Extended Degree Program

Expenditure Classification - The major line item to which costs are assigned. The major expenditure classifications are Salaries and Wages, Fringe Benefits, Supplies and Expenses, Permanent Property, Aids to Individuals, and Debt Service.

FERPA - Family Educational Right to Privacy Act

FIPSE - Fund for the Improvement of Postsecondary Education

FTE - Full-Time Equivalent - The customary statistic for indicating the number of full-time equivalent students or staff represented by a group of part-time and full-time members.

Funds 101-106 - Specific subsets of the UW System's general program operations appropriation {s. 20.285(1)(a)}. Fund 101 includes funding for the doctoral institutions, Fund 102 includes funding for the comprehensive institutions, Fund 103 includes funding for UW Colleges, Fund 104 includes funding for UW-Extension and for Extension programs conducted at each institution, Fund 105 includes facilities maintenance funding for all institutions that own facilities, and Fund 106 includes funding for systemwide operations.

FWS - Federal Work Study

GAPP - General Administrative Policy Paper

GPO - General Program Operations. The pool of four fund sources (GPR, Tuition/Fees, Federal Indirect Cost Reimbursement and General Operating Receipts) assigned to a particular campus or system budget increment.

GPR - General Purpose Revenue - The State appropriation approved by the Governor and Legislature from the General Fund (general tax revenues).

GPR/Fees - The pool of state general purpose revenues and academic tuition fund sources assigned to a particular campus or system budget increment.

HCW - Helen C. White (Library) at UW-Madison.

HEAB - Higher Educational Aids Board - Executive agency responsible for the management of the state's financial aid system affecting students in public and private postsecondary institutions.

HEPI - Higher Education Price Index - A price index which measures the rate of inflation on the current operations of colleges and universities. The HEPI reports the change in prices paid by institutions for a fixed group of goods and services purchased for educational and general operations, such as faculty and administrators salaries, supplies and materials, books and periodicals, equipment, etc., less expenditures for sponsored research.

IAA - Identification Authentication Authorization

IAIS - Instructional Analysis Information System

IIA - Inter-Institutional Agreement

IM - Informational Memoranda

IPEDS - Integrated Postsecondary Education Data System

IRE - Institute on Race and Ethnicity

JACAP - Joint Administrative Committee on Academic Programs

JCOER - Joint Committee on Employment Relations - Legislative committee comprised of 8 legislative leaders from both houses responsible for issues related to state employment relations

JFC - Joint Committee on Finance - Legislative committee comprised of 8 senators and 8 representatives responsible for making recommendations regarding fiscal matters affecting all state operations.

LAB - Legislative Audit Bureau

LFB - Legislative Fiscal Bureau

LTE - Limited Term Employee

LUMRG - Lawton Undergraduate Minority Retention Grant - A UW System administered financial aid program for needy Wisconsin resident and Minnesota Compact sophomore, junior, or senior minority students.

M&D - Multicultural & Disadvantaged

MAAD - Multiple Application and Admission Database

MATC - Madison/Milwaukee Area Technical College

MHEC - Midwestern Higher Education Compact

MILER - Methodology for Implementing Lowest Effort and Resources

MOA - Memorandum of Agreement

MOU - Memorandum of Understanding

MSEP - Midwest Student Exchange Program

MSSB - Multicultural Student Statistics Book

NACUBO - National Association of College & University Business Officers

NASH - National Association of System Heads

NASULGC - National Association of State Universities and Land-Grant Colleges

NCES - National Center for Education Statistics

NCHEMS - National Center for Higher Education Management Systems

NSSE - National Survey of Student Engagement

OADD - Office of Academic Development and Diversity

OCR - U.S. Office of Civil Rights

OIS - Office of Information Services

OLIT - Office of Learning and Information Technology

OMB - Office of Management and Budget (Federal Gov)

OPAR - Office of Policy Analysis and Research

OPE - Office of Postsecondary Education (Federal Gov)

OPID - Office of Professional Instruction and Development

ORB - Occasional Research Brief

OSER - Office of State Employment Relations - Office responsible for personnel and employment relations policies and programs for the state.

PMIS - Planning Management Information Systems (now IAIS)

PR - Program Revenue - Revenues which are received to finance specified programs, e.g. Extension continuing education.

PR-F - Program Revenue-Federal - Monies which are received from the federal government.

Program - The budget activity to which costs are assigned. Examples of programs are Instruction, Research, Public Service, Academic Support, Student Services, and Institutional Support (Administration).

RTI - Research Triangle (Institute/International)

S&E - Supplies and Expense - Includes all expenditures except those for personnel salaries, fringe benefits and permanent property items (capital equipment defined as having a useful life of at least 2 years and a unit price of at least \$5,000) and aids to individuals. Supplies and expense would include items such as classroom supplies, travel expenses, office supplies, photocopying, computer software, equipment repair, and telephone service.

SAC - System Administrative Council

SAWG - Student Affairs Working Group

SCUP - Society for College and University Planning

SEG - Segregated Revenue - Monies which are segregated in a fund by law and are available only for the purposes of that fund, such as the Trust Fund Income appropriation.

SEG FEES - Segregated Fees - Charges to students in addition to academic tuition and fees assessed to all students for support of special services, programs, and facilities (i.e. student unions/centers, and health services). The institutional body designated to review the budgets for SUF supported activities is the Segregated University Fee Allocation Committee (SUFAC).

SHEEO - State Higher Education Executive Officers

SSB - Student Statistics Book (also see MSSB)

Student Share of Costs - The proportion of the cost per student paid by student academic tuition. This amount is usually shown as a percentage of total costs.

TIP - Talent Incentive Program - A HEAB administered financial aid program which provides financial assistance to especially needy resident undergraduates attending public or private postsecondary institutions in Wisconsin.

TIS - Transfer Information System

Tuition - As used in this document, tuition is the amount paid by all students for support of their instructional costs.

UDDS - Unit Division Department Sub-Department

UTIC - Undergraduate Teaching Improvement Council

UWS(A) - University of Wisconsin System (Administration)

VSA - Voluntary System of Accountability

WARF - Wisconsin Alumni Research Foundation

Weighted Average - An average used to take into account different charges/costs for factors that affect how much significance should be given to each UW System institutions cost/charge. For example, the systemwide weighted average student budget takes into account the differences in student FTE for tuition costs and segregated fees, and number of occupants for room rates, etc. at each institution.

WHEG - Wisconsin Higher Education Grant - A HEAB administered financial aid program which provides need-based grants to UW System and WTCS resident undergraduate students.

WTCS - Wisconsin Technical College System - Postsecondary educational system which provides adult basic, manpower training, job skill improvement, apprenticeship-related training, college transfer, and allied educational activities. The WTC System is governed by a 12 member board which supervises curriculum standards and operations of 16 regional WTCS districts.

SECTION 3
2011-2012 APPROPRIATION STRUCTURE

PROGRAM	ALPHA CODE	NUMERIC CODE	SOURCE	DESCRIPTION
1. UNIVERSITY EDUCATION, RESEARCH and PUBLIC SERVICE				
	(a)	includes 101-106		General Program Operations
		101	GPR	Doctoral Universities
		102	GPR	Comprehensive Universities
		103	GPR	University Colleges
		104	GPR	University Extension
		105	GPR	Facilities Maintenance
		106	GPR	Systemwide Accounts
	(ab)	107	GPR	Student Aid
	(b)	108	GPR	Area Health Education Center
	(c)	109	GPR	Energy Costs
	(d)	110	GPR	Principal Repayment & Interest
	(da)	111	GPR	Lease Rental Payments
	(db)	112	GPR	Self Amortizing Facilities-Principal & Interest
	(fm)	114	GPR	Laboratories (GPR Share)
	(cm)	115	GPR	Educational Technology
	(fc)	116	GPR	Department of Family Medicine & Practice
	(fd)	117	GPR	State Laboratory of Hygiene
	(as)	118	GPR	Industrial & Economic Development Research
	(am)	119	GPR	Distinguished Professorships
	(fj)	126	GPR	Veterinary Diagnostic Lab
	(cd)	139	GPR	WiSys Technology Foundation Grants
	(ep)	158	GPR	Extension Local Planning Program
	(ft)	171	GPR	Humanities Council
	(er)	173	GPR	Grants for Study Abroad
	(fs)	174	GPR	Farm Safety Program Grants
	(bm)	175	GPR	Fee Remissions
	(eo)	176	GPR	Extension Outreach
	(em)	177	GPR	Schools of Business
	(fx)	178	GPR	Alcohol & Other Drug Abuse, Prevention & Intervention
	(eb)	179	GPR	Business Plan Competition
	(kj)	113	PR	Academic Fee Increase Grants
	(g)	120	PR	Physical Plant Service Departments
	(lm)	122	PR	Laboratories (Fee Share)
	(kd)	123	PR	Principal Repayment, Interest & Rebates
	(ke)	124	PR	Lease Rental Payments
	(gn)	125	PR	Prostate Cancer Research
	(ia)	127	PR	State Laboratory of Hygiene-Drivers
	(h)	128	PR	Auxiliary Enterprises
	(ha)	129	PR	Stores
	(i)	130	PR	State Laboratory of Hygiene
	(im)	131	PR	Academic Student Fees
	(iz)	132	PR	General Operations Receipts
	(j)	133	PR	Gifts & Donations-General
	(ja)	134	PR	Gifts-Student Loans

PROGRAM	ALPHA CODE	NUMERIC CODE	SOURCE	DESCRIPTION
1. UNIVERSITY EDUCATION, RESEARCH and PUBLIC SERVICE (continued)				
	(j)	135	PR	Gifts & Donations-WARF
	(iz)	136	PR	Other Operating Receipts
	(gm)	137	PR	Breast Cancer Research
	(ka)	138	PR	Sale of Real Property
	(kp)	153	PR	Student-Related Activities
	(kr)	154	PR	UW Center for Tobacco Research & Intervention
	(km)	155	PR	Aquaculture Demonstration Facility: Principal Repayment and Interest
	(kn)	156	PR	Aquaculture Demonstration Facility: Operational Costs
	(kf)	157	PR	Outdoors Skills Training
	(ks)	159	PR	Physician and Health Care Provider Loan Assistance
	(je)	165	PR	Veterinary Diagnostic Lab-Fees
	(kg)	166	PR	Veterinary Diagnostic Lab-State Agencies
	(kb)	181	PR	Great Lakes Studies
	(jm)	182	PR	Distinguished Professorships
	(hm)	183	PR	Extension Outreach-Integrated Agriculture
	(jp)	184	PR	License Plate Scholarship Program
	(gr)	185	PR	Center for Urban Land Economics Research
	(ls)	186	PR	Schools of Business
	(k)	187	PR	Funds Transferred from Other State Agencies
	(ip)	189	PR	Extension Student Fees
	(jq)	192	PR	Steam and Chilled-Water Plant; Principal Repayment, Interest, and Rebates; Nonstate Entities
	(ko)	193	PR	Steam and Chilled-Water Plant; Principal Repayment, Interest, and Rebates
	(in)	194	PR	Payment of Debt Service; UW-Platteville Tri-State Initiative Facilities
	(jc)	195	PR	Physician and Dentist and Health Care provider loan assistance program
	(kc)	196	PR	Charter School
	(gs)	197	PR	Charter School Operator Payments
	(ma)	140	PRF	Federal Aid-Pharmacy Loan Program
	(ma)	141	PRF	Federal Aid-Medicine Loan Program
	(m)	142	PRF	Federal Aid-Hatch Adams-Research
	(m)	143	PRF	Federal Aid-Smith Lever-Extension
	(m)	144	PRF	Federal Aid-Special Projects
	(ma)	145	PRF	Federal Aid-Work Study
	(ma)	146	PRF	Federal Aid-Supplemental Educational Opportunity Grants
	(ma)	147	PRF	Federal Aid-Perkins Loans
	(ma)	148	PRF	Federal Aid-Pell Grants
	(ma)	149	PRF	Federal Aid-Federal Direct Student Loans
	(n)	150	PRF	Federal Indirect Cost Reimbursement
	(ma)	151	PRF	Federal Aid-Nursing Loans-Undergraduate
	(ma)	152	PRF	Federal Aid-Nursing Loans-Graduate
	(mc)	199	PRF	Veterinary Diagnostic Lab-Federal Aid

PROGRAM	ALPHA CODE	NUMERIC CODE	SOURCE	DESCRIPTION
1. UNIVERSITY EDUCATION, RESEARCH and PUBLIC SERVICE (continued)				
	(r)	160	SEG	Environmental Education: Environmental Assessments
	(u)	161	SEG	Trust Fund Income
	(w)	162	SEG	Trust Fund Operations
	(qr)	163	SEG	Discovery Farms Grant
	(rc)	164	SEG	Environmental Education: Forestry
	(s)	167	SEG	Wisconsin Bioenergy Initiative
	(tb)	168	SEG	Extension Recycling Education
	(qm)	169	SEG	Grants to Forestry Cooperatives
	(rm)	170	SEG	Environmental Program Grants and Scholarships
	(qe)	172	SEG	Rural Physician Residency Assistance Program
	(qj)	188	SEG	Physicians, Dental and Health Care Providers – Critical Access
	(tm)	190	SEG	Solid Waste Research & Experiments
	(q)	191	SEG	Telecommunications Service

3. UNIVERSITY SYSTEM ADMINISTRATION

	(a)	301	GPR	General Program Operations
	(iz)	336	PR	General Operations Receipts
	(n)	350	PRF	Federal Indirect Cost Reimbursements

4. MINORITY AND DISADVANTAGED PROGRAMS

	(a)	402	GPR	Minority & Disadvantaged Programs
	(b)	403	GPR	Advanced Opportunity Program
	(dd)	406	GPR	Lawton Minority Undergraduate Retention Grant Program

5. UW-MADISON INTERCOLLEGIATE ATHLETICS

	(h)	528	PR	Auxiliary Enterprises
	(i)	530	PR	Non-income Sports
	(j)	533	PR	Gifts & Grants

6. UW HOSPITALS & CLINICS AUTHORITY

	(a)	601	GPR	Services Received from Authority
	(g)	620	PR	Services Provided to Authority

Financial Administration

Program and Sub-Program Codes and Definitions

The program codes (formerly activity) and definitions that follow should be used as the basis for assigning program costs in preparing the operating budget. The sub-program definitions that are included may help to clarify program definitions.

These definitions are based upon the expenditure classification guidelines appearing in sections 332 through 343 of the Financial Accounting and Reporting Manual for Higher Education, published by the National Association of College and University Business Officers (NACUBO). UW System (UWS) departures from NACUBO definitions are documented in [Attachment 1](#). In all other cases, the NACUBO definitions appear verbatim or are paraphrased. The program and sub-program definitions are supplemented by additional instructions which list specific items included or excluded.

Existing policies on ["FAP - Physical Plant Services Chargebacks \(F25\)"](#) should be carefully reviewed prior to preparation of the annual budget, as should the policy on ["FAP - Auxiliary Enterprises Support Services Chargebacks \(F42\)"](#). In addition, as described in [Attachment 2](#), costs of certain general support services (duplicating, printing, clerical, telephone, external mail, fleet and administrative data processing) should be distributed to the benefitting programs. All other general support services should be included under the program which is descriptive of the service provided and not reflected as a cost to the user of the service. An appropriate charge for the use of academic computing services should be made to the Research and Public Service programs; the decision to charge instructional departments for academic computing services is an institutional prerogative.

Where an operating department provides an administrative service to the entire institution, the cost of providing that service should be included under the appropriate administrative program. For example, if an academic data processing department is responsible for all purchasing services related to computers, the associated costs should be identified with the program within which the purchasing function is included.

Student employment should be budgeted in the employing program, not as financial aid.

Student Services	Program 0	Physical Plant	Program 7
Institutional Support	Program 1	Auxiliary Enterprises	Program 8
Instruction	Program 2	Financial Aid	Program 9
Hospitals	Program 3	Farm Operations	Program F
Research	Program 4	Attachment 1	
Public Service	Program 5	Attachment 2	
Academic Support	Program 6	Attachment 3	

Financial Administration

Program and Sub-Program Codes and Definitions - Act. 0

STUDENT SERVICES (0)

Student Services--Functional Definition:

This category should include funds expended for offices of admissions and registrar and those activities whose primary purpose is to contribute to the student's emotional and physical well-being and to his or her intellectual, cultural, and social development outside the context of the formal instruction program. It includes expenditures for student activities, cultural events, student newspapers, intramural athletics, student organizations, intercollegiate athletics, counseling and career guidance (excluding informal academic counseling by the faculty), student aid administration, and student health services.

Sub-Programs include:

Student Services Administration
Administrative Data Processing--Student Services
Social and Cultural Development
Intercollegiate Athletics
Counseling and Career Guidance
Financial Aid Administration
Student Admissions
Student Records
Student Health Services
Child Care Services
Educational Opportunity
Transportation Services
Mandatory Transfers/Debt Service

Student Services Administration--

Includes expenditures for organized administrative activities that provide assistance and support (excluding academic support) the needs and interests of students. This subcategory includes only administrative activities that support more than one subcategory of student activities and/or that provide central administrative services related to the various student service activities. Excluded from this subcategory are activities of the institution's chief officer for student affairs, whose activities are institution-wide and, therefore, should be appropriately classified as [institutional support](#).

Administrative Data Processing - Student Services--

As described in [Attachment 2](#), includes expenditures for all administrative data processing activities that benefit student service activities.

Social and Cultural Development--

Includes expenditures for organized activities that provide for students' social and cultural development outside the formal academic program. This subcategory includes cultural events, student newspapers, intramural athletics, student organizations, the non-retail operations of student unions, etc.

Intercollegiate Athletics--

Includes expenditures for the intercollegiate sports program.

Counseling and Career Guidance--

Includes expenditures for formally organized placement, career guidance, and personal counseling services for students. (Personal counseling services conducted under the auspices of the Student Health Service should be included under that sub-program.) This subcategory includes vocational testing and counseling services and

activities of the placement office. Excluded from this subcategory are formally organized/separately budgeted academic counseling activities ([academic support](#)) and informal academic counseling services ([instruction](#)) provided by the faculty in relation to course assignments.

Financial Aid Administration--

Includes expenditures for activities that provide financial aid services and assistance to students. This subcategory does not include outright grants to students, which should be classified as scholarships and fellowships.

Student Admissions--

Includes expenditures for activities related to: 1) the identification of prospective students; 2) the promotion of attendance at the institution; and, 3) the processing of applications for admission.

Student Records--

Includes expenditures for activities to maintain, handle, and update records for currently enrolled students as well as for students who were previously enrolled.

Student Health Services--

Includes expenditures for organized student health services.

Child Care Services--

Includes expenditures for child care services that exist primarily as a service to students.

Transportation Services--

Includes expenditures for transportation services intended primarily for the benefit of students (unless these services rely primarily on user fees and fall within the definition of [Auxiliary Enterprises](#)).

Educational Opportunity--

Includes expenditures for services provided for particular types of students (e.g., minority students, veterans, handicapped students), as well as expenditures for pre-college programs, learning skills programs and related services.

Mandatory Transfers/Debt Service--

Debt service payments on student service facilities.

Additional Instructions

Included under Student Services:

1. Non-credit co-op programs and internships should be coded Counseling and Career Guidance.
2. Orientation programs should be included under the Admissions sub-program.
3. Graduate school admissions should be included under Admissions except at doctoral institutions where admissions may be included under Academic Administration.

Excluded from Student Services:

1. Expenditures for child care services which exist primarily to provide an instructional practicum for students should be included under the Ancillary Support sub-program of [Academic Support](#).
2. Athletic clinics open to high school students and other members of the public should be included under the Community Service sub-program of [Public Service](#).
3. Debt service payments on multiple use facilities should be pro-rated among the benefiting activities ([Student Services](#), [Auxiliary Enterprises](#), [Physical Plan](#)

Financial Administration

INSTITUTIONAL SUPPORT (1)

Institutional Support--Functional Definition:

This category should include expenditures for:

1. central executive activities concerned with management and long-range planning of the entire institution;
2. fiscal operations;
3. administrative data processing;
4. space management;
5. employee personnel and records;
6. logistical activities that provide procurement, storerooms, safety, security, printing, and transportation services to the institution;
7. support services to faculty and staff that are not operated as auxiliary enterprises; and,
8. activities concerned with community and alumni relations, including development and fund raising.

Appropriate allocations of institutional support should be made in accordance with the instructions provided in [Attachment 2](#).

Sub-Programs include:

Executive Management
Fiscal Operations
General Administration and Logistical Services
Administrative Computing Support
Public Relations/Development

Executive Management--

Includes expenditures for all central, executive-level activities concerned with management and long-range planning for the entire institution (as distinct from planning and management for any one program within the institution).

Fiscal Operations--

Includes expenditures for operations related to fiscal control and investments. It includes the accounting office, budget, bursar, and internal and external audits.

General Administration and Logistical Services--

Includes expenditures for activities related to general administrative operations and services (with the exception of fiscal operations and administrative data processing). Included in this subcategory are personnel administration and payroll, space management, risk management, purchasing and maintenance of supplies and materials, institutional research, campus-wide communication and transportation services and protective services (safety and security). Also included, subject to the chargeback and cost distribution instructions provided in [Attachment 2](#) are telephone, fleet operations, general stores, duplicating, printing shops, mail and postage.

Administrative Computing Support--

Subject to the chargeback and cost distribution instructions provided in [Attachment 2](#), includes expenditures for computer services that provide support for institution-wide administrative functions (i.e., the other sub-programs of Institutional Support).

Public Relations/Development--

Includes expenditures for activities to maintain relations with the community, alumni, or other constituents and to conduct activities related to institution-wide development and fund raising.

Additional Instructions

Included under Institutional Support:

1. The Executive Management sub-program should include the Chancellor and his/her cabinet officers and their immediate office support staff. However, affirmative action officers should be coded to General Administration, and public relations officers should be coded to Public Relations even if these individuals report directly to the chancellor.
2. The Board of Regents, Faculty Senate, the Secretary of the Faculty/University and legal services are also included under Executive Management.
3. News services are included under Public Relations/Development.
4. The archiving of institutional records should be included under General Administration and Logistical Services unless the collections are catalogued, in which case the Libraries sub-program of [Academic Support](#) should be used.
5. Institutional memberships should be included under General Administration and Logistical Support except for certain institutional research memberships at the doctoral institutions.

Excluded from Institutional Support:

1. Assistant chancellors and other professional staff who are not cabinet officers should be coded based upon their primary area of responsibility or split coded as appropriate. They should not be coded to Executive Management.
2. Environmental health and safety, including hazardous waste removal, should be included under the Other Services sub-program of [Physical Plant](#).
3. Transportation services intended primarily for the benefit of students are included under the Transportation Services sub-program of [Student Services](#).

Financial Administration Program and Sub-Program Codes and Definitions - Act.

INSTRUCTION (2)

Instruction--Functional Definition:

Expenditures for all activities through which a student may earn credit toward a postsecondary degree or certificate granted by the university. Also includes expenditures for preparatory/remedial instruction even though these courses may not carry degree credit. Expenditures for curriculum development, departmental research and public service that are not separately budgeted are included.

Sub-Programs include:

General Academic Instruction
Preparatory/Remedial Instruction

General Academic Instruction--

Includes expenditures for all degree-credit instruction.

Preparatory/Remedial Instruction--

Includes expenditures for which cost recovery is required under the UW System policy on remedial education.

Additional Instructions

Included under Instruction:

1. Salaries and support costs for departmental chairpersons and their staff are included under the General Academic Instruction sub-program.
2. All degree credit costs, including summer session, regardless of course locations or hours during which they are taught, are included under the appropriate sub-program.
3. Instruction-related costs of field stations, arboreta, conservation areas, and teaching clinics. (Non-instructional costs of these facilities, other than Farm Operations, should be included under the Ancillary Support sub-program of [Academic Support](#).)
4. Course catalogs, bulletins and timetables.
5. Instructional computing costs that are charged back to users. (Instructional computing costs that are not charged back to users are included under the Academic Computing Support sub-program of [Academic Support](#).)
6. Fees for library and media services, special course fees collected for materials and field trips, and similar instructionally related revolving account activities.
7. Departmental computing laboratories.
8. Tutorials should be coded to General Academic Instruction.
9. Coop programs and internships should be coded to General Academic Instruction if for credit and to the Counseling and Career Guidance sub-program of [Student Services](#) if non-credit.
10. Recruitment and retention of faculty should be included under General Academic Instruction unless tied to research program incentives.
11. Administration of study abroad programs should be included under General Academic Instruction. Generalized administration of international programs should be included under the Academic Administration sub-program of [Academic Support](#). Student services provided to international students should be coded to the appropriate [Student Services](#) sub-program.

Excluded from Instruction:

1. All non-credit instruction (except preparatory/remedial instruction) should be included under the Outreach Education sub-program of [Public Service](#).
2. All salaries and support costs for academic deans and their staff should be included under the Academic Administration sub-program of Academic Support; however, amounts budgeted through deans' offices which will be spent directly for the benefit of Instruction, Research or Public Service should be included under the appropriate program. All salaries and support costs for Academic Affairs Vice Chancellors and their staff should be included under the Executive Management sub-program of [Institutional Support](#).
3. GPR and other costs associated with Intercollegiate Athletics, including staff release time, should be included under the Intercollegiate Athletics sub-program of [Student Services](#).
4. Expenditures for formally budgeted/separately organized academic advising should be included under the Academic Advising sub-program of [Academic Support](#).
5. Expenditures for formally budgeted/separately organized course and curriculum development should be included under that separately identified sub-program of [Academic Support](#).
6. Expenditures for sabbaticals and other activities that provide faculty with opportunities for personal and professional development should be included under the Academic Personnel Development sub-program of [Academic Support](#).
7. Campus-wide, college-wide or school-wide computing laboratories should be included under the Academic Computing Support sub-program of [Academic Support](#).

Financial Administration

Program and Sub-Program Codes and Definitions - Act.

HOSPITALS (3)

Hospitals--Functional Definition:

This category includes all expenditures under appropriation 20.285(6)(g) that are to be reimbursed by the University of Wisconsin Hospitals and Clinics Authority.

Financial Administration

Program and Sub-Program Codes and Definitions - Act. 4

RESEARCH (4)

Research--Functional Definition:

All expenditures for activities specifically organized to produce research outcomes, whether commissioned by an agency external to the institution or separately budgeted by an organizational unit within the institution. Subject to these conditions, it includes expenditures for individual and/or project research as well as those of institutes and research centers. This category does not include all sponsored programs (training grants as an example) nor is it necessarily limited to sponsored research, since internally supported research programs, if separately budgeted, should be included in this category under the circumstances described above.

Sub-Programs include:

No sub-programs are defined.

Additional Instructions

Included under Research:

1. Computing costs supporting the Research program. See [Attachment 2](#).
2. Grants administration costs related to research activities including proposal development services, information clearinghouse services, accounting services, etc. (To the extent that these administrative activities also support [Public Service](#) undertakings, an appropriate allocation should be made.)
3. Grant accounting should be included if segregated and centralized. Otherwise, grant accounting should assume the coding of the organizational unit within which it is performed, either as Fiscal Operations (1200) or Academic Administration (6600).

Excluded from Research:

1. Departmental research (i.e., research and scholarly activities that are not separately budgeted) are included under [Instruction](#).
2. Salary and support costs for the office of the dean of research should be included under the Academic Administration sub-program of [Academic Support](#).

Financial Administration

Program and Sub-Program Codes and Definitions - Act. 5

PUBLIC SERVICE (5)

Public Service--Functional Definition:

Expenditures for all non-credit instruction (except preparatory/remedial instruction) and for activities that are established primarily to provide services beneficial to individuals and groups external to the institution. These activities include community service programs (including non-credit instructional activities) and cooperative extension services. Included in this category are conferences, institutes, general advisory services, reference bureaus, radio and television, consulting, and similar services to particular sectors of the community.

Sub-Programs include:

Outreach Education
Community Service
Cooperative Extension Service
Public Broadcasting Services

Outreach Education--

Includes expenditures for formally organized and/or separately budgeted instructional activities that do not result in credit toward any formal postsecondary degree or certificate (except preparatory/remedial instruction).

Community Service--

Includes expenditures for activities organized and carried out to provide general community services, excluding instructional activities (other than curriculum development for the WTCS system which should be included in this category). Community service activities make available to the public various resources and special capabilities that exist within the institution. Examples include general advisory services and reference bureaus, consultation, testing services (e.g., soil testing, carbon dating, structural testing), and similar activities. The activities included in this subcategory are generally sponsored and managed outside the context of both the agricultural and urban extension programs and of the institution's public broadcasting operation.

Cooperative Extension Service--

Includes expenditures for non-instructional public service activities established as the result of cooperative extension efforts between the institution and outside agencies such as the U. S. Department of Agriculture's extension service and the affiliated state extension services.

Public Broadcasting--

Includes expenditures for operation and maintenance of broadcasting services that are not primarily used for the institution's instruction, research, and academic support programs.

Additional Instructions

Included in Public Service:

1. Computing costs supporting Public Service activities.
2. Costs associated with athletics clinics open to high school students and other members of the public should be included under the Community Service sub-program.
3. Continuing education or outreach education directors who function like department chairs should be coded to Outreach Education. Such directors whose function is "dean-like" should be coded to the Academic Administration sub-program of [Academic Support](#).

Excluded from Public Service:

1. Expenditures for broadcasting services conducted primarily in support of instruction (which should be classified in the subcategory "Ancillary Support" sub-program of Academic Support) and broadcasting services that are primarily operated as a student service program (which should be classified in the subcategory "Social and Cultural Development" of Student Services). Where a broadcasting operation serves more than purpose, all expenditures should be classified based the primary purpose served ([Public Service](#), [Instruction](#) or [Student Service](#)) with no allocation among activities.

Financial Administration

Program and Sub-Program Codes and Definitions

ACADEMIC SUPPORT (6)

Academic Support--Functional Definition:

Funds expended primarily to provide support services for the institution's primary missions (instruction, research, and public service) including: (1) the retention, preservation, and display of educational materials (e.g., libraries, museums and galleries); (2) the provision of services that directly assist the academic functions of the institution, such as demonstration schools associated with a department, school, or college of education; (3) media such as audiovisual services and technology such as computing support; (4) academic administration (including academic deans but not department chairmen) and personnel development providing administrative support and management direction to the three primary missions; and (5) separately budgeted support for course and curriculum development.

Expenditures charged back to operating units under existing policies (e.g., academic computing support) are not included.

Sub-Programs include:

Libraries
Museums and Galleries
Educational Media Services
Academic Computing Support
Ancillary Support
Academic Administration
Academic Advising
Academic Personnel Development
Course and Curriculum Development

Libraries--

Includes expenditures for organized activities that directly support the operation of a catalogued or otherwise classified collection.

Museums and Galleries--

Includes expenditures for organized activities that provide for the collection, preservation, and exhibition of historical materials, art objects, scientific displays, etc. (Excluding Libraries.)

Educational Media Services--

Includes expenditures for organized activities providing audiovisual and other services that aid in the transmission of information in support of the institution's instruction, research, and public service program. Also includes textbook rental services.

Academic Computing Support--

Includes expenditures for formally organized and/or separately budgeted activities that provide computing support to the Instructional program, unless charged back to instructional departments under existing institutional policy. As described in Attachment 2, an appropriate charge for the use of academic computing services should be made to the Research and Public Service activities. Excluded from this category is administrative data processing, which is classified as [institutional support](#).

Ancillary Support--

Includes expenditures for organized activities that provide support services to the three primary programs, but that are not appropriately classified in the previous subcategories. Ancillary support activities usually provide a mechanism through which students can gain practical experience. An example of ancillary support is a demonstration school associated with the school of education.

Academic Administration--

Includes expenditures for activities specifically designed and carried out to provide administrative and management support to the academic programs. This subcategory is intended to separately identify only expenditures for activities formally organized and/or separately budgeted for academic administration. It includes the expenditures of academic deans (including deans of research, deans of graduate schools, and college deans), their staff and support costs, but does not include the expenditures of departmental chairpersons (which are included in the appropriate primary activity categories). Expenditures associated with the office of the chief academic officer of the institution are not included in this subcategory, but should be classified as [institutional support](#).

Academic Advising--

Includes expenditures for formally organized and/or separately budgeted academic advising. This sub-program is intended to include academic advising at the School or College level and, if applicable, cross-college advising at the institutional level; it is not intended to capture academic advising at the department level. For program code purposes, academic advising identified by this sub-program includes, but is not limited to: providing accurate and reliable information to assist students in establishing goals and making wise curriculum choices; tying academic majors to careers; monitoring students' academic progress; communicating among and between academic staff and faculty of the various units; and referring students to other services. This sub-program does not include: formally organized placement, career guidance, and personal counseling for students which is included under [Student Services \(Program 0\)](#).

Academic Personnel Development--

Includes expenditures for activities that provide the faculty with opportunities for personal and professional growth and development to the extent that such activities are formally organized and/or separately budgeted. This subcategory also includes formally organized and/or separately budgeted activities that evaluate and reward professional performance of the faculty. Included in this subcategory are sabbaticals, faculty awards, and organized faculty development programs.

Course and Curriculum Development--

Includes expenditures for activities established either to significantly improve or to add to the institution's instructional offerings, but only to the extent that such activities are formally organized and/or separately budgeted.

Additional Instructions

Included under Academic Support:

1. Non-instructional costs of arboreta, conservation areas, teaching clinics and field stations, other than those included under Farm Operations, should be included under Ancillary Support. (Physical plant costs should be charged back in accordance with [FAP - Physical Plant Services Chargebacks \(F25\)](#).)
2. Non-material program and support costs of physical education facilities which exist primarily for instructional purposes (except for physical plant costs charged back in accordance with [FAP - Physical Plant Services Chargebacks \(F25\)](#)) should be included under Ancillary Support. No allocation of

expenditures should be made to other activities (e.g., Student Services) if the primary use of these facilities is for instruction.

3. Expenditures for day care centers that exist primarily to serve an instructional purpose should be included under Ancillary Support. (Day care centers which exist primarily as a student service are identified under a separate [Student Services](#) sub-program.)
4. Continuing education or outreach education directors should be coded to Academic Administration if "dean like." Such directors who function more like department chairs should be coded to Outreach Education sub-program of [Public Service](#).
5. Student computer labs that are campus-wide, college-wide or school-wide should be coded to Academic Computing Support. Departmental computing labs should be coded to General Academic Instruction.
6. Generalized administration of international programs should be included under the Academic Administration. Administration of study abroad programs should be included under General Academic Instruction. Student services provided to international students should be coded to the appropriate [Student Services](#) sub-program.
7. Expenditures funded by the special student technology fee should be included under Academic Computing Support.
8. Expenditures related to distance education technology should be included under the Educational Media Services sub-program.
9. Computing related to libraries should be included under Libraries.
10. Faculty development funds should be included under Academic Personnel Development unless their designated use is for Course and Curriculum Development.
11. Graduate school admissions at the doctoral institutions need not be separately identified and may be included as Academic Administration.

Excluded from Academic Support:

1. The institution-wide responsibilities of UW Colleges deans should be recognized by including half of the associated costs under the Executive Management sub-program of [Institutional Support](#).
2. Amounts budgeted through deans' offices which will be spent directly for the benefit of [Instruction](#), [Research](#) or [Public Service](#) should be included under the appropriate program.

Financial Administration Program and Sub-Program Codes and Definitions - Act.

PHYSICAL PLANT (7)

Operation and Maintenance of Physical Plant--Functional Definition:

Subject to the chargeback policies contained in [FAP - Physical Plant Services Chargebacks \(F25\)](#), this category should include all expenditures of current operating funds for the operation and maintenance of physical plant, in all cases net of amounts charged to auxiliary enterprises, hospitals, and independent operations. It does not include expenditures made from the institutional plant fund accounts. It includes all expenditures for operations established to provide services and maintenance related to grounds and facilities. Also included are utilities, fire protection, and similar items.

Sub-Programs include:

Physical Plant Administration
Facilities Planning and Capital Budgeting
Building Maintenance
Custodial Services
Utilities
Grounds Maintenance

Major Repairs and Renovations
Other Services
Mandatory Transfers/Debt Service

Physical Plant Administration--

Includes expenditures for administrative activities that directly support physical plant operations.

Facilities Planning and Capital Budgeting--

Includes expenditures for activities related to the development of plans for plant expansion or modifications, as well as plans for new construction. Capital budget should also be included in this sub-program. However, costs for the institution's chief facilities planning executive and related clerical support costs should be included under the Executive Management sub-program of [Institutional Support](#).

Building Maintenance--

Includes expenditures for activities related to routine repair and maintenance of buildings and other structures, including both normally recurring repairs and preventive maintenance.

Custodial Services--

Includes expenditures related to custodial services in buildings.

Utilities--

Includes expenditures related to heating, cooling, light and power, gas, water, and any other utilities necessary for operation of the physical plant.

Grounds Maintenance--

Includes expenditures related to the operation and maintenance of landscape and grounds.

Major Repairs and Renovations--

Includes expenditures related to repairs and renovations that have an estimated cost in excess of \$5000. Minor repairs should be classified in the sub-program "Building Maintenance."

Other Services--

Other services organizationally assigned to the physical plant program but not compatible with prior sub-programs. These tend to be unique to particular institutions.

Mandatory Transfers/Debt Service on Physical Facilities--

Debt service payments on non-auxiliary and non-student services physical facilities.

Additional Instructions

1. A separate Dept./ID code should be established for each sub-program and for any activities reported under Other Services. Because a Dept./ID code will be used to identify all heating plant operations, a separate sub-department designation must be assigned for electricity, heating fuels, and water and sewer.
2. Property rentals (i.e., expenditures for space rented by the institution) and trucking and moving costs should be included under Other Services.
3. Environmental health and safety, including hazardous waste management should be included under the Other Services sub-program.
4. Debt service payments on multiple use facilities should be pro-rated among the benefitting programs ([Student Services](#), [Auxiliary Enterprises](#), [Physical Plant](#)).

Financial Administration

Program and Sub-Program Codes and Definitions - Act.

AUXILIARY ENTERPRISES (8)

Auxiliary Enterprises--Functional Definition:

An auxiliary enterprise is an entity that exists to furnish goods or services to students, faculty, or staff, and that charges a fee directly related to, although not necessarily equal to, the cost of the goods or services. The distinguishing characteristic of auxiliary enterprises is that they are managed as essentially self-supporting programs. The general public may also be served incidentally by auxiliary enterprises.

This program includes all expenditures and transfers relating to the operation of auxiliary enterprises, including expenditures for operation and maintenance of plant and for institutional support; also included are other direct and indirect costs, whether charged directly as expenditures or allocated as a proportionate share of costs of other department of units.

Sub-Programs include:

Auxiliary Enterprises
Mandatory Transfers/Debt service

Additional Instructions

Included under Auxiliary Enterprises:

1. Housing services, food services, retail sales (including retail operations of the student union and textbook sales) and parking services.

Excluded from Auxiliary Enterprises:

1. [Hospitals](#) are classified as a separate program by virtue of their relative financial significance.
2. Student Health Services and Intercollegiate Athletics are separately identified sub-programs under [Student Services](#).
3. Child care services are separately identified as a sub-program under [Student Services](#), or, if primarily instructional in purpose, are included under the Ancillary Support sub-program of [Academic Support](#).
4. Internal service departments including central stores, fleet operations, copy centers, and similar revolving account activities that exist primarily to service the administrative needs of operating departments are included under the General Administration and Logistical Services sub-program of [Institutional Support](#).
5. Instructionally related revolving account activities such as library and media services, special course fees collected for materials and field trips should be included under [Instruction](#).
6. Non-retail operations of student unions should be included under the Social and Cultural Development sub-program of [Student Services](#).
7. Textbook rentals are included under the Educational Media Services sub-program of [Academic Support](#).
8. Debt service payments on multiple use facilities should be pro-rated among the benefitting programs ([Student Services](#), [Auxiliary Enterprises](#), [Physical Plant](#)).

Financial Administration

Program and Sub-Program Codes and Definitions - Act. 9

FINANCIAL AID (9)

Financial Aid--Functional Definition:

All forms of financial aid assistance to students including scholarships, fellowships, and loans.

Sub-Programs include:

Scholarships
Fellowships
Loans

Scholarships--

Includes outright grants-in-aid, trainee stipends, tuition and fee waivers, and prizes to undergraduate students.

Fellowships--

Includes outright grants-in-aid and trainee stipends to graduate students. It does not include funds for which services to the institution must be rendered, such as payments for teaching.

Loans--

Includes student loan activity in funds 134, 147, 151, 152 and 405.

Additional Instructions

1. Student achievement awards may be included under [Student Services, Instruction](#) or [Financial Aid](#) depending on the source of funds used to make the award, the coding of the awarding unit and the purpose of the award.

Financial Administration

Program and Sub-Program Codes and Definitions - Act. &

FARM OPERATIONS (F)

Farm Operations--Functional Definition:

All activities which provide laboratory farm support to the primary missions of the institution.

Sub-Programs

No sub-programs are defined.

Additional Instructions

Included under Farm Operations:

1. Field stations which provide laboratory farm support.

Financial Administration

Program and Sub-Program - Codes and Definitions

ATTACHMENT 1

Departures from NACUBO

The UWS program and sub-program definitions are based upon the functional classification of expenditures suggested by the National Association of College and University Business Officers (NACUBO). The UWS definitions differ from the NACUBO system in the following respects:

1. Beyond the general statement that "appropriate allocations of institutional support should be made to auxiliary enterprises, hospitals, and any other activities not reported under the Educational and General heading of expenditures," NACUBO does not address the issue of cost distribution. [Attachment 2](#) describes the cost distribution policies followed by the UWS in order to reflect more accurately the true costs of each program and sub-program.
2. "[Farm Operations](#)" is not defined as a separate major expenditure category by NACUBO but is defined as a separate program by the UWS.
3. Non-credit instruction, except for preparatory/remedial instruction, is included by NACUBO in the "Community Education" subcategory of Instruction. UWS non-credit instruction (except for preparatory/remedial instruction) is included under the "Outreach Education" sub-program of [Public Service](#).
4. At the sub-program level, the following adaptations of the subcategories recommended by NACUBO have been made:
 - NACUBO's Community Education subcategory, renamed Outreach Education and broadened to include all non-credit instruction except preparatory/remedial instruction, appears under [Public Service](#) rather than [Instruction](#).
 - Two other subcategories of Instruction defined by NACUBO, Vocational/Technical Instruction and Special Session Instruction, are not used.
 - A separate Academic Advising sub-program is established within Academic Support. NACUBO includes academic advising within the definition of Academic Administration.
 - Child Care Services, Educational Opportunity and Transportation Services are established by the UWS as separate sub-programs under [Student Services](#) since, for the most part, the services included under these sub-programs do not fit under any of the existing NACUBO subcategories. The exception is that, included under Educational Opportunity are services provided for particular types of students (e.g., minority students, veterans, and handicapped students) which NACUBO includes under Student Services Administration. NACUBO includes campus-wide transportation services within the General Administration and Logistical Services subcategory of [Institutional Support](#); However, the UWS deems this coding inappropriate for major transportation services that are intended primarily to benefit students (e.g., UW-Milwaukee's U-Pass program).
 - A separate Administrative Data Processing--[Student Services](#) sub-program is established to identify the costs of computing support provided by centralized data processing centers.
 - Intercollegiate Athletics, which is included by NACUBO under the Social and Cultural Development subcategory of [Student Services](#) (unless operated as a self-supporting [Auxiliary Enterprise](#)), is listed as a separate sub-program under [Student Services](#).
 - A separate Facilities Planning and Capital Budgeting sub-program is established to distinguish these functions from others included under Physical Plant Administration.
 - "Other Services" is used as a separate sub-program under [Physical Plant](#) to identify services that do not fit under any of the NACUBO defined subcategories of [Physical Plant](#).
 - Loans are shown as a separate sub-program under [Financial Aid](#) so that all expenditures from all sources of funds are identified by program and sub-program. Loans are not included by NACUBO since "Loan Funds" constitute a unique "fund group" that is reported separately

from the "Current Funds" group; the NACUBO expenditure classification scheme pertains only to expenditures of the "Current Funds" group.

- No distinction is drawn among auxiliary enterprises based upon the groups served. (NACUBO distinguishes between "[Aux. Enterprises--Student](#)" and "[Aux. Enterprises--Faculty/Staff](#).)
- A separate sub-program is established to identify the debt service payments associated with student service facilities.

Financial Administration

Program and Subprogram Codes and Definitions - Attachment 2

Distribution of General Support Services Costs and Distribution of Academic Computing Costs

Specific instructions with respect to chargeback of Physical Plant costs exist in [FAP - Physical Plant Services Chargebacks \(F25\)](#). Specific instructions with respect to chargeback of support costs to Auxiliary Enterprises exist in [FAP - Auxiliary Enterprises Support Services Chargebacks \(F42\)](#). In other areas of institutional support, the decision to establish a chargeback system for a particular service is an institutional prerogative--[FAP - Internal Services Chargebacks \(F24\)](#) provides instructions on "Accounting for Interdepartmental Transactions" but does not address which specific types of general support services must be charged back to users or detail the elements of cost to be included in the rate base. The decision on whether to charge users a fee for a particular service depends largely upon its relative importance, how the service is organized and delivered, and whether the benefit of additional budgetary control outweighs the cost of operating the chargeback system.

In order to achieve comparability of program cost data among institutions, it is essential that similar types of costs be reported subject to similar cost distribution policies. For each of the services named below, the costs described should be distributed to major programs for purposes of budgetary presentation and expenditure reporting; all other support services should be included under the program which is descriptive of the service provided and not reflected as a cost to the user of the service. Unless an actual fee-for-service chargeback system based upon individual transactions is mandated by one of the existing systemwide policies, a summary transfer of the budgeted costs for each named support service may be made to each major program. This transfer, which should be reflected as a sales credit, should be based upon an appropriate cost study. The accounting records for expenditure data should, by fiscal year closing, reflect the summary distribution of actual costs to each benefitting major program; if the final expenditure total (and the relative distribution of costs) does not differ significantly from the budget, the budgeted amount may form the basis of the transfer which is made in the accounting records.

Salary, supplies and capital costs should be distributed to major programs for each of the following support services: duplicating, printing, clerical, telephone, fleet and administrative data processing. Direct mailing costs (excluding salaries) should also be distributed to major programs. In addition, an appropriate charge for the use of academic computing services should be made to the Research and Public Service programs; the decision to charge instructional departments for academic computing services is an institutional prerogative.

Financial Administration

Program and Sub-Program Codes and Definitions - Attach 3

ATTACHMENT 3

Transfers

Mandatory and nonmandatory transfers are distinguished from expenditures using the criteria defined in this attachment.

Mandatory Transfers

This category should include transfers from the Current Funds group to other fund groups (as defined in section 340 of NACUBO's Financial Accounting and Reporting Manual) arising out of:

1. binding legal agreements related to the financing of educational plant, such as amounts for debt retirement, interest, and required provisions for renewals and replacements of plant, not financed from other sources; and,
2. grant agreements with agencies with agencies of the federal government, donors, and other organizations to match gifts and grants to loan and other funds.

Mandatory transfers may be required to be made from either unrestricted or restricted current funds.

The mandatory transfers includes the following sub-programs:

Provision for Debt Service on Educational Plant--

Includes mandatory debt service provisions relating to academic buildings, including (1) amounts for debt retirement and interest and (2) required provisions for renewals and replacements, to the extent not financed from other sources.

Loan Fund Matching Grants--

Includes mandatory transfers to loan funds required to match outside gifts or grants, usually from the U.S. government.

Other Mandatory Transfers--

Includes all mandatory transfers not included in the above subcategories.

Nonmandatory Transfers

This category should include those transfers from the Current Funds group to other fund groups made at the discretion of the Board of Regents to serve a variety of objectives, such as additions to loan funds, additions to quasi-endowment funds, general or specific plant additions, voluntary renewals and replacements of plant, and prepayments on debt principal.

V. UW-La Crosse
 2011-12 Tuition and Fee Schedule
 Excludes United Council of UW Students Fee

Undergraduate (Starting after Fall 2008)	Resident	Nonresident	Minnesota Reciprocity (Before Fall 2008)	Minnesota Reciprocity (After Fall 2008)
<i>Full Time (12 -18 Credits)</i>				
Tuition	3,594.36	7,380.84		3,594.36
Segregated Fees	475.30	475.30		475.30
Textbook Rental	94.46	94.46		94.46
Total	4,164.12	7,950.60		4,164.12
<i>Part Time (Less than 12 Credits) (a)</i>	299.53	615.07		299.53
<i>Rate Above 18 Credits</i>	248.75 (b)	564.29 (b)		248.75
<i>Application Fee</i>	44.00	44.00		44.00

Undergraduate Return to Wisconsin (Starting after Fall 2008)

<i>Full Time (12 -18 Credits)</i>	
Tuition	5,688.00
Segregated Fees	475.30
Textbook Rental	94.46
Total	6,257.76
<i>Part Time (Less than 12 Credits) (a)</i>	474.00
<i>Rate Above 18 Credits (b)</i>	423.22
<i>Application Fee</i>	44.00

Undergraduate Midwest Student Exchange Program (MSEP) (Starting after Fall 2008)

<i>Full Time (12 -18 Credits)</i>	
Tuition	5,086.92
Segregated Fees	475.30
Textbook Rental	94.46
Total	5,656.68
<i>Part Time (Less than 12 Credits) (a)</i>	423.91
<i>Rate Above 18 Credits (b)</i>	373.13
<i>Application Fee</i>	44.00

(a) This amount is only tuition. Per-credit segregated fees and textbook rental will be established in accordance with institutional policies.

(b) Differential rates are not charged above 18 credits.

V. UW-La Crosse
 2011-12 Tuition and Fee Schedule
 Excludes United Council of UW Students Fee

Undergraduate (Starting before Fall 2008)	Resident	Nonresident	Minnesota Reciprocity (Before Fall 2008)	Minnesota Reciprocity (After Fall 2008)
<i>Full Time (12 -18 Credits)</i>				
Tuition	3,051.00	6,837.48	3,242.64	
Segregated Fees	475.30	475.30	475.30	
Textbook Rental	94.46	94.46	94.46	
Total	3,620.76	7,407.24	3,812.40	
<i>Part Time (Less than 12 Credits) (a)</i>	254.25	569.79	270.22	
<i>Rate Above 18 Credits</i>	248.75 (b)	564.29 (b)	270.22	
<i>Application Fee</i>	44.00	44.00	44.00	

Undergraduate Return to Wisconsin (Starting before Fall 2008)				
<i>Full Time (12 -18 Credits)</i>				
Tuition		5,144.64		
Segregated Fees		475.30		
Textbook Rental		94.46		
Total		5,714.40		
<i>Part Time (Less than 12 Credits) (a)</i>		428.72		
<i>Rate Above 18 Credits (b)</i>		423.22		
<i>Application Fee</i>		44.00		

Undergraduate Midwest Student Exchange Program (MSEP) (Starting before Fall 2008)				
<i>Full Time (12 -18 Credits)</i>				
Tuition		4,543.56		
Segregated Fees		475.30		
Textbook Rental		94.46		
Total		5,113.32		
<i>Part Time (Less than 12 Credits) (a)</i>		378.63		
<i>Rate Above 18 Credits (b)</i>		373.13		
<i>Application Fee</i>		44.00		

Graduate				
<i>Full Time</i>				
Tuition	3,722.04	8,451.63	3,897.63	3,897.63
Segregated Fees	475.30	475.30	475.30	475.30
Total	4,197.34	8,926.93	4,372.93	4,372.93
<i>Part Time (Less than 9 Credits) (a)</i>	413.56	939.07	433.07	433.07
<i>Application Fee</i>	56.00	56.00	56.00	56.00

Graduate Midwest Student Exchange Program (MSEP)				
<i>Full Time</i>				
Tuition		5,550.12		
Segregated Fees		475.30		
Total		6,025.42		
<i>Part Time (Less than 9 Credits) (a)</i>		616.68		
<i>Application Fee</i>		56.00		

(a) This amount is only tuition. Per-credit segregated fees and textbook rental will be established in accordance with institutional policies.

(b) Differential rates are not charged above 18 credits.

V. UW-La Crosse
 2011-12 Tuition and Fee Schedule
 Excludes United Council of UW Students Fee

Business Masters	Resident	Nonresident	Minnesota Reciprocity (Before Fall 2008)	Minnesota Reciprocity (After Fall 2008)
<i>Full Time</i>				
Tuition	3,999.06	8,741.70	5,056.92	5,056.92
Segregated Fees	475.30	475.30	475.30	475.30
Total	4,474.36	9,217.00	5,532.22	5,532.22
<i>Part Time (Less than 9 Credits) (a)</i>	444.34	971.30	561.88	561.88
<i>Application Fee</i>	56.00	56.00	56.00	56.00

Business Masters Midwest Student Exchange Program (MSEP)

<i>Full Time</i>				
Tuition		5,827.14		
Segregated Fees		475.30		
Total		6,302.44		
<i>Part Time (Less than 9 Credits) (a)</i>		647.46		
<i>Application Fee</i>		56.00		

Occupational Therapy

<i>Full Time</i>				
Tuition	4,453.29	10,128.78	4,453.29	4,453.29
Segregated Fees	475.30	475.30	475.30	475.30
Total	4,928.59	10,604.08	4,928.59	4,928.59
<i>Part Time (Less than 9 Credits) (a)</i>	494.81	1,125.42	494.81	494.81
<i>Application Fee</i>	56.00	56.00	56.00	56.00

Physician Assistant

<i>Full Time</i>				
Tuition	4,453.29	10,128.78	4,453.29	4,453.29
Segregated Fees	475.30	475.30	475.30	475.30
Total	4,928.59	10,604.08	4,928.59	4,928.59
<i>Part Time (Less than 9 Credits) (a)</i>	494.81	1,125.42	494.81	494.81
<i>Application Fee</i>	56.00	56.00	56.00	56.00

Physical Therapy

<i>Full Time</i>				
Tuition	4,453.29	10,128.78	4,453.29	4,453.29
Segregated Fees	475.30	475.30	475.30	475.30
Total	4,928.59	10,604.08	4,928.59	4,928.59
<i>Part Time (Less than 9 Credits) (a)</i>	494.81	1,125.42	494.81	494.81
<i>Application Fee</i>	56.00	56.00	56.00	56.00

Doctor of Physical Therapy (c)

<i>Full Time</i>				
Tuition	4,982.40	11,426.16	7,006.00	7,006.00
Segregated Fees	475.30	475.30	475.30	475.30
Total	5,457.70	11,901.46	7,481.30	7,481.30
<i>Part Time (Less than 8 Credits) (a)</i>	622.80	1,428.27	875.75	875.75
<i>Application Fee</i>	56.00	56.00	56.00	56.00

(a) This amount is only tuition. Per-credit segregated fees and textbook rental will be established in accordance with institutional policies.

(c) The Doctor of Physical Therapy program with UW-Milwaukee charges UW-Milwaukee graduate tuition and segregated fees of the campus where enrolled.

**University Of Wisconsin- Comprehensive Universities
Comparison Of 2010-11 Academic Year Fees
Cluster Analysis Peer Group
(Includes Segregated Fees)**

	RESIDENT				NON-RESIDENT			
	Undergraduate		Graduate		Undergraduate		Graduate	
	\$	Rank	\$	Rank	\$	Rank	\$	Rank
Governor's State University - Entered Fall '10 & After (1)	13,119	1	11,364	4	23,784	3	20,688	5
Governor's State University - Entered Fall '09 To Summer '10 (1)	12,534	2	N/A		N/A		N/A	
University Of Minnesota-Duluth	11,969	3	14,531	2	13,969	42	21,629	3
Michigan Technological University	11,654	4	15,479	1	24,164	2	15,479	21
Governor's State University - Entered Fall '08 To Summer '09 (1)	11,634	5	N/A		N/A		N/A	
Governor's State University - Entered Before Fall '08 (1)	10,509	6	N/A		N/A		N/A	
Central Michigan University - Entered Fall '08 & After (1)	10,380	7	10,944	9	23,670	5	18,384	10
Chicago State University - Entered Fall '10 & After (1)	10,366	8	7,984	26	18,376	14	13,168	29
Eastern Illinois University - Entered Fall '10 & After(1)	9,987	9	8,322	21	25,227	1	18,690	9
Northeastern Illinois University - Entered Fall '10 & After (1)	9,981	10	7,564	31	16,881	25	13,804	24
Ferris State University	9,930	11	10,800	11	15,900	34	16,200	18
University Of Illinois-Springfield - Entered Fall '10 & After (1)	9,917	12	8,583	17	19,067	13	16,887	11
Chicago State University - Entered Fall '09 To Summer '10 (1)	9,766	13	N/A		17,146	24	N/A	
Northeastern Illinois University - Entered Fall '09 To Summer '10 (1)	9,531	14	N/A		15,381	36	N/A	
Western Illinois University - Entered Summer '10 & After (1)	9,490	15	8,186	23	13,100	47	14,555	22
University Of Michigan-Dearborn	9,455	16	11,212	7	20,659	11	21,440	4
Eastern Illinois University - Entered Fall '09 To Summer '10(1)	9,429	17	N/A		23,769	4	N/A	
Wright State University	9,318	18	11,316	5	16,626	27	19,221	8
Oakland University	9,285	19	12,972	3	21,675	8	22,374	2
University Of Illinois-Springfield - Entered Fall '09 To Summer '10(1)	9,212	20	N/A		18,332	15	N/A	
Chicago State University - Entered Fall '08 To Summer '09 (1)	9,166	21	N/A		15,946	32	N/A	
Central Michigan University - Entered Fall '07 To Summer '08 (1)	9,120	22	N/A		21,210	9	N/A	
Grand Valley State University	9,088	23	11,304	6	13,402	46	15,504	20
University Of Illinois-Springfield - Entered Fall '08 To Summer '09 (1)	9,024	24	N/A		18,174	16	N/A	
Western Michigan University	9,006	25	11,128	8	20,894	10	22,647	1
Western Illinois University - Entered Summer '09 To Spring '10 (1)	8,957	26	7,724	29	12,347	52	13,705	26
University Of Akron	8,947	27	9,860	13	16,603	30	16,318	15
Eastern Illinois University - Entered Fall '08 To Summer '09 (1)	8,782	28	N/A		21,862	7	N/A	
Northeastern Illinois University - Entered Fall '08 To Summer '09 (1)	8,781	29	N/A		13,881	43	N/A	
Chicago State University - Entered Before Fall '08 (1)	8,476	30	N/A		14,596	39	N/A	
Southern Illinois University-Edwardsville - Entered Fall '09 To Summer '10 (1)	8,401	31	N/A		17,703	17	N/A	
Southern Illinois University-Edwardsville - Entered Fall '10 & After (1)	8,401	32	7,723	30	17,703	18	16,741	12
Eastern Michigan University	8,288	33	10,914	10	22,193	6	20,628	6
Western Illinois University - Entered Summer '08 To Spring '09 (1)	8,273	34	7,149	33	11,501	53	12,846	32
Winona State University	8,233	35	8,401	19	12,616	50	8,401	38
University Of Illinois-Springfield - Entered Before Fall '08(1)	8,169	36	N/A		17,319	22	N/A	
University Of Michigan-Flint	8,160	37	8,470	18	15,914	33	12,502	33
Northern Michigan University	8,089	38	9,448	15	12,505	51	13,366	28
Eastern Illinois University - Entered Before Fall '08(1)	8,074	39	N/A		19,738	12	N/A	
Southern Illinois University-Edwardsville - Entered Fall '08 To Summer '09 (1)	8,050	40	N/A		16,825	26	N/A	
Northeastern Illinois University - Entered Before Fall '08 (1)	8,031	41	N/A		12,681	49	N/A	
University of Wisconsin - La Crosse	7,726		8,039		15,300		17,810	
Indiana State University	7,714	42	8,384	20	16,626	28	16,280	16
Central Michigan University - Entered Before Fall '06 (1)	7,530	43	N/A		17,520	19	N/A	
Western Illinois University - Entered Before Summer '08 (1)	7,523	44	6,503	35	10,471	54	11,704	35
Bemidji State University	7,485	45	8,834	16	7,488	55	8,834	37
Southern Illinois University-Edwardsville - Entered Before Fall '08 (1)	7,428	46	N/A		15,270	37	N/A	
Saginaw Valley State University	7,308	47	10,332	12	17,147	23	19,438	7
Indiana U-Purdue U-Fort Wayne - New In 2010	7,272	48	7,172	32	17,466	20	16,241	17
Youngstown State University	7,199	49	9,575	14	12,872	48	9,775	36
Indiana U-Purdue U-Fort Wayne - Entered Before Summer '06	7,184	50	7,102	34	17,378	21	16,170	19
UW-Comprehensive Average (3)	7,063	51	7,835	28	14,583	41	16,557	13
University Of Northern Iowa	7,008	52	8,026	25	14,596	40	16,534	14
Moorhead State University	6,923	53	7,902	27	6,923	56	7,902	39
Mankato State University	6,725	54	8,308	22	13,478	45	13,158	30
St Cloud State University	6,645	55	8,072	24	13,721	44	12,155	34
Purdue University-Calumet	6,623	56	6,454	36	14,961	38	13,744	25
Indiana University-South Bend	6,290	57	5,974	39	16,617	29	14,051	23
Indiana University-Northwest	6,193	58	6,120	37	16,381	31	13,654	27
Indiana University-Southeast	6,163	59	6,059	38	15,428	35	13,115	31
Average Excluding Uw-Comprehensives (2)	8,360		9,064		16,278		15,340	
Mid-Point Excluding Uw-Comprehensives (2)	8,288		8,470		16,603		16,200	
Distance From The Mid-Point (2)	(1,642)		(398)		-2,882		(4,045)	
2009-10 Average Excluding Uw-Comprehensives (2)	7,686		8,577		15,749		15,062	
2009-10 Mid-Point Excluding Uw-Comprehensives (2)	7,809		8,097		15,151		14,928	
2009-10 Distance From Mid-Point (2)	(1,500)		(446)		-1,269		2,788	

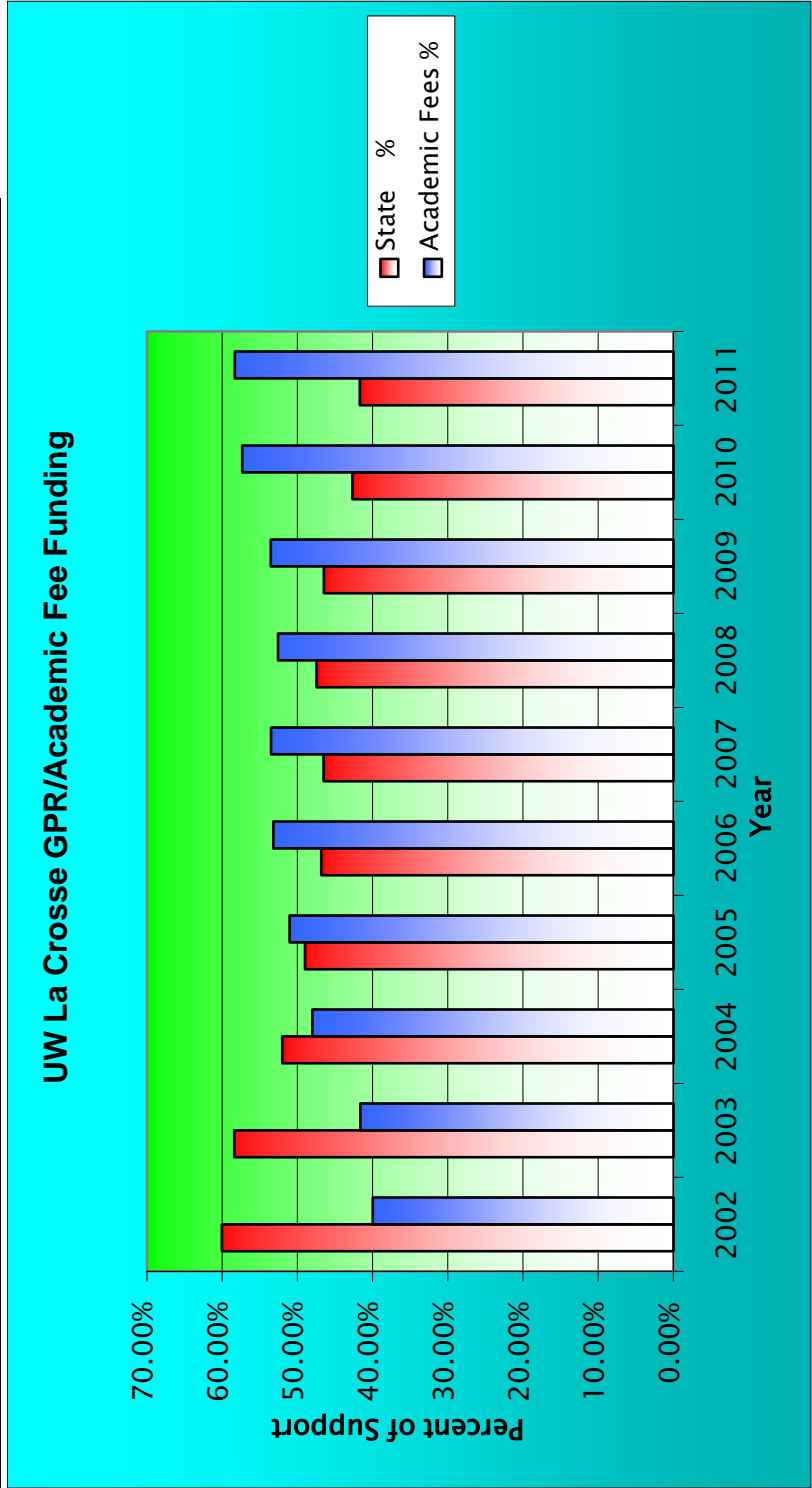
(1) Institution Has A Different Number Of Tuition Rates Between Resident And Non-Resident And/Or Undergraduate And Graduate Students
(2) Average And Midpoint Calculations Are Weighted For Those Campuses That Have Multiple Rates By The Number Of Years Of Students Paying Each Rate
(3)Beginning In FY11, Total Tuition And Fees Are A Weighted Average Based On Fte Recorded From Fall Prior Year (As Reported By Opar).

UW La Crosse

Budget by Funding Source – State Support and Academic Fee Support

Fiscal Years 2002–2011

Year	State	Academic Student Fees	GPR/ Fee Budget	Year	State %	Academic Fees %
2002	41,031,311	27,319,252	68,350,563	2002	60.03%	39.97%
2003	40,844,966	29,117,385	69,962,351	2003	58.38%	41.62%
2004	35,548,840	32,807,280	68,356,120	2004	52.01%	47.99%
2005	34,735,577	36,185,367	70,920,944	2005	48.98%	51.02%
2006	34,525,001	39,216,900	73,741,901	2006	46.82%	53.18%
2007	35,334,621	40,636,591	75,971,212	2007	46.51%	53.49%
2008	38,173,003	42,296,845	80,469,848	2008	47.44%	52.56%
2009	38,514,643	44,356,093	82,870,736	2009	46.48%	53.52%
2010	34,531,327	46,381,921	80,913,248	2010	42.68%	57.32%
2011	34,686,549	48,507,042	83,193,591	2011	41.69%	58.31%

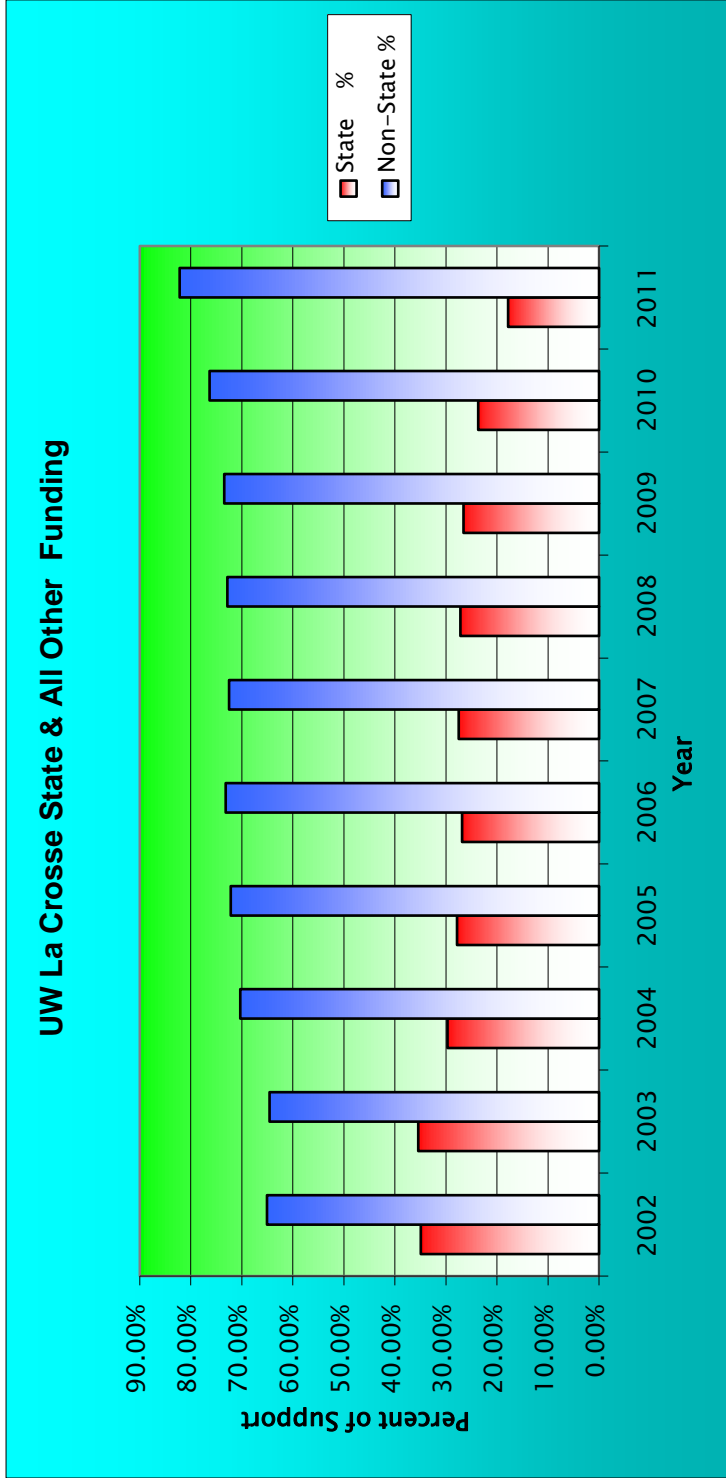


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Source: UW System Redbook Exhibit 1A & Exhibit II

UW La Crosse
 Budget by Funding Source – State Support & All Other Funding
 Fiscal Years 2002–2011

Year	State	Non-State Budget	Total UWL Budget	Year	State %	Non-State %
2002	41,031,311	76,420,771	117,452,082	2002	34.93%	65.07%
2003	40,844,966	74,433,092	115,278,058	2003	35.43%	64.57%
2004	35,548,840	84,149,292	119,698,132	2004	29.70%	70.30%
2005	34,735,577	90,079,834	124,815,411	2005	27.83%	72.17%
2006	34,525,001	94,128,212	128,653,213	2006	26.84%	73.16%
2007	35,334,621	93,135,622	128,470,243	2007	27.50%	72.50%
2008	38,173,003	102,328,994	140,501,997	2008	27.17%	72.83%
2009	38,514,643	106,515,176	145,029,819	2009	26.56%	73.44%
2010	34,531,327	111,271,033	145,802,360	2010	23.68%	76.32%
2011	34,686,549	159,973,836	194,660,385	2011	17.82%	82.18%



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 Source: UW System Redbook Exhibit 1 & Exhibit II