UNIVERSITY of WISCONSIN LACROSSE

Administrative Support Workshop

August 15, 2017

Surround yourself with distinction. Surround yourself with UW-La Crosse. Welcome

Joe Gow, Chancellor Madeline Holzem, CHRO



Academic Affairs

Betsy Morgan Provost & Vice Chancellor



Administration & Finance Update

Bob Hetzel, Vice Chancellor

Facilities & Planning Management

Doug Pearson Executive Director Facilities Management

University of Wisconsin-La Crosse







Administrative Support Workshop

August 15, 2017



17-19 State Budget Update

- Tuition Freeze: 6 Years \rightarrow FY14 to FY19
- 2% Pay Plan Each Year
 - FY18: Sept 1, 2018
 - FY19: May 1, 2019
 - UWL Cost: 684M
- Performance Funding: 26.25M Base



17-19 State Budget Update

- Innovation Fund: 5M One-time
- Financial Aid for UWS: 8M
- Veteran Non Res Tuition: 5.5M Unfunded
- Independent Audit: 2M Unfunded
- Capital Budget: 128M of 768M Request



FY18 UWL Self-Funded Compensation

Admin Support, Custodial & Facilities, HR

- 1% Base
- 1% Lump Sum

Fin Svcs, IT, Medical, Police, Power Plant2% Lump Sum



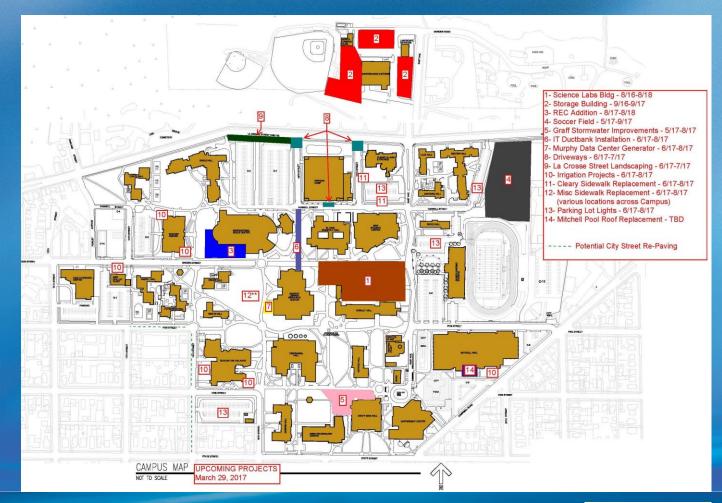
University Police

- Body Cameras
- Emergency Notification
- Security Cameras
- Community Oriented Policing











Facilities Planning & Management

Helpful Information - http://www.uwlax.edu/fpm/

i-Service Desk for work ordersDan Quam, Business Manager, 8642

General Facilities Help – 8585

Building Manager ProgramBuilding Managers Meeting in late September



Facilities Planning & Management

Custodial Support - Dave Anderson

Kim Schultz-Schleibe – 8593

Enter *i*-Service Desk work order for:

- Furniture moves
- Special cleaning
- Custodial support
- Key Requests
- Card Access Use Key Request
 - Student lists deleted every semester



Facilities Planning & Management

Confidential Records Disposal

 Containers for confidential record disposal have been strategically placed around campus to save money. No additional disposal containers will be added unless the department wants to pay for the extra container



Fire Drill

		the state of the second state and
Building	Fire Drill Day	Fire Drill Time
Student Union	Thursday, September 21	7:30 AM
Cleary Center	Thursday, September 21	8:00 AM
Police Services	Thursday, September 21	8:30 AM
Maint. & Stores	Thursday, September 21	9:00 AM
Whitney Center	Thursday, September 21	9:30 AM
Cartwright Center	Thursday, September 21	10:00 AM
Mitchell Hall	Thursday, September 21	10:30 AM
Wimberly Hall	Thursday, September 21	11:00 AM
Wittich Hall	Thursday, September 21	11:30 AM
Archaeology Center	Friday, September 22	12:30 PM
Graff Main Hall	Friday, September 22	1:00 PM
Wing Technology Center	Friday, September 22	1:30 PM
Murphy Library	Friday, September 22	2:00 PM
Centennial Hall	Friday, September 22	2:30 PM
Center for the Arts	Friday, September 22	3:00 PM
Cowley Hall	Friday, September 22	3:30 PM
Morris Hall	Friday, September 22	4:00 PM







Parking Services Update

Parking and Transportation Services

Victor Hill, Director Parking & Transportation



Business Services

Sandy Chapman, Controller Amanda King, Purchasing Director Cynthia Herman, Accounts Payable Manager



OVERVIEW

- Cash & Card Handling, Signature & Contract Authority, and Foundation/UWL
 - Sandy Chapman, Controller
- Purchasing and P-Cards
 - Amanda King, Purchasing Director
- e-Reimbursement, Travel, Payment to Individual Reports, and Invoices
 - Cynthia Herman, Accounts Payable Manager
- Looking Ahead
 - Sandy Chapman, Controller



SIGNATURE AUTHORITY

- Business Services Documents
 - Change Funds
 - Expense/Revenue Transfer Forms
 - Invoices
 - PIRs (Payment to Individual Report)
 - Procurement Card Statements
 - Purchase Requisition Forms
 - Food Expense Approval Forms



CARD & CASH HANDLING

- Approval to Collect Cash and Checks
- Initial Review of Procedures
- Cash Handling Training Required
- Card Handling Training Required
- Final & Ongoing Review of Procedures

CARD HANDLING

- Comply with Payment Card Industry
 Data Security Standard (PCI DSS)
 - Review current process by completing a questionnaire
 - Provide policies and procedures
 - Require and document completion of Annual Security Awareness Training



PURCHASING PROCESS OVERVIEW



SPECIAL CONSIDERATIONS

PRODUCT/SERVICE	PROCESS/APPROVAL
Legal Services	Governor approval via RPA
Printing	Must work with Purchasing Office
Telecomm Equipment	Work with Telecomm Specialist
Furniture/Remodeling	Work with Campus Planning
Computer/Software/Printer/Copier	Work with ITS
Shop@UW	Check Shop@UW first for supplies
Sole Source	Approval by System/Governor
Bus, Charter Services	Obtain quote/submit Purchase Requisition
Temporary Help	Must utilize Mandatory State Contract

PURCHASES > \$50,000

REQUEST FOR BID (RFB)	PROCESS ELEMENT	REQUEST FOR PROPOSAL (RFP)
Specifications	REQUEST	Outcomes
Meet Minimum Criteria, Lowest Cost	RESPONSE	Outline capabilities, Cost Considered
Lowest Responsible Bidder	AWARD	Evaluation Committee Scores (technical/cost)
Lowest Bidder on Price	NEGOTIATION	Any or all proposers prior to award
3 months	TIMEFRAME	6 months

PROCURMENT CARD (P-CARD)

- You CANNOT allow others to use your card
- Statements must be turned in timely, signed and dated, with all required supporting documentation
- Exempt from Sales Tax
- <u>UW System Purchasing Card Policy &</u> <u>Procedure Manual</u>

P-CARD RESTRICTIONS

- \$5,000 single purchase limit
- Must ship items to University address
- Serial Purchasing purchases with the same vendor for the same commodity for service without utilizing a competitive process. (<u>PRO-C-27</u>)
- Split Purchasing multiple billings/charges for a single purchase to avoid the single transaction limit



P-CARD FOR SUPPLIES

- Purchase from Shop@UW first
- Must ship all items to the University
- Restrictions Gift Cards, Flowers/Decorative items, Greeting Cards, Amazon Prime
- Ineligible vendors
- High Risk MCCs

P-CARD FOR TRAVEL

- Business-Related Travel Expenses Allowed
 - Airline Tickets
 - Lodging
 - Rental Car/Rental Car Gas
 - Hotel/Airport Parking
 - Other Transportation
 - Training/Conference Registrations
- Business-Related Travel Expenses Not-Allowed
 - Meals
 - Other Parking/Parking Fines



TRAVEL

- Travelers must submit one TER per trip.
 - The only exception to this is if additional funding would become available later in the fiscal year
- Per UW System Administrative Policy 405-General Travel and Expense, all UWL sponsored travel must be booked and purchased in the UW TravelWise program, either within Concur or with Fox World Travel.
 - This pertains to faculty, staff, students, guests, and groups.

TRAVEL

- Top 10 Things You Need to Know Before You Travel.
- Non-employees and UW travel policies.
- Fox World Travel Service Fees.
- Lodging Policy update.
- Vehicle Rental Policy update.



e-REIMBURSEMENT

- 5 Requirements for Travel e-Reimbursements.
- Q&A sessions schedule for e-Reimbursement assistance.
- Processing time for e-Reimbursement.
- e-Reimbursement friendly browser.

e-REIMBURSEMENT

- e-Reimbursements must be submitted within 90 days from the last day of travel or invoice purchase date.
- Only a traveler may assign an alternate to enter expenses on their behalf.
- e-Reimbursements are paid via a separate direct deposit and are not included in the employee's paycheck.
- e-Reimbursement trainings are posted on the Business Services home page.

PAYMENT TO INDIVIDUAL REPORT (PIR)

- All PIRs must have a contract attached if payment is for performing a service.
 - Academic Support Services Agreement (ASSA) required for a contractor or an individual.
 - Speaking Engagement Agreement required for an unpaid speaker.
 - All PIRs must have a current IRS Form W-9, Request for Taxpayer Identification Number, attached.



INVOICES

- To approve an invoice for payment, include the following information on the face of the invoice:
 - Funding string
 - WISDM manager signature and signature date
 - Business purpose
- UWL is tax exempt in the state of Wisconsin.



CONTRACTS

• A contract is a legally enforceable agreement between two or more parties that binds the parties to perform the mutual responsibilities, promises, and obligations described in the contract. The word "contract" may not appear in the title of the document; what matters is the substance of the document, not the title.

Procedures:

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- 1. Department or Business Services starts a Contract Routing Form
- 2. Department provides contract and supporting documentation and departmental approvals
- 3. Contract Administrator reviews contract and either approves or follows up with contractor to get necessary modifications.
- 4. After approval, contract goes to appropriate authorized signer.
- 5. Once signed by UWL, the signature of the contractor is obtained if contract is not already signed by contractor and Contract is scanned into ImageNow.

CONTRACT SIGNATURE AUTHORITY

- The University of Wisconsin Board of Regents Policy 93-1 delegates the authority to sign UW-La Crosse contracts on behalf of the Board of Regents to the Chancellor of the University who, in turn, delegates contract signature authority to only a limited number of UW-La Crosse officers.
- If employees that do not have signature authority sign contracts, they may be personally liable for that contract. In addition, that contract may be held unenforceable.



LOOKING AHEAD...

- Clothing and Food Purchases
- Contract and Invoice Payment Processes
- Lunch Breaks 2nd Tuesday of each month
- More
 - Newsletters
 - Resources on our webpages
 - Training Opportunities
 - E-Reimbursement Assistance Session
- Printing and Purchasing
- Procurement Cards
- Signature Authority
- WISDM Enhancements



QUESTIONS

Please feel free to email or call:

Card Handling – Lindsey Martell, <u>Imartell@uwlax.edu</u>, 785-5253 Cash Handling – Lisa Drazkowski, Idrazkowski@uwlax.edu, 785-8546 Contracts – Scott Holzem, <u>sholzem@uwlax.edu</u>, 785-8569 e-Reimbursement & Travel – Cynthia Herman, <u>cherman@uwlax.edu</u>, 785-8555 PCards – Amanda King, <u>aking@uwlax.edu</u>, 785-8730 Printing – John Elmer, <u>jelmer@uwlax.edu</u>, 785-8530 Sales Tax on Purchases – Beth Naas, <u>bnaas@uwlax.edu</u>, 785-8612 Shop@UW – Amanda King, <u>aking@uwlax.edu</u>, 785-8730, John Elmer jelmer@uwlax.edu, 785-8530 Signature Authority – Sandy Chapman, <u>schapman@uwlax.edu</u>, 785-8599



Break time!

10:00 - 10:15



Information Technology

Mohamed Elhindi, CIO Jim Jorstad, Academic Tech Services Director



What you need to know about ITS

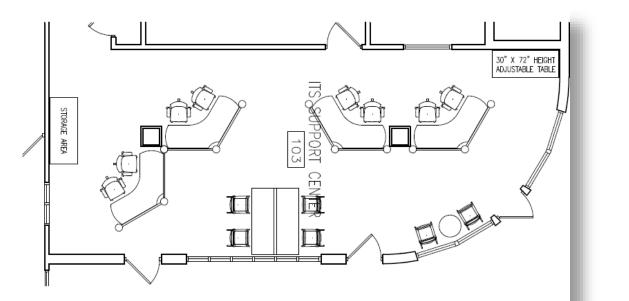
- 1) Introducing New Help Desk, Services, Staff
- 2) Communications

3) Protect yourself from phishing attacks, malware, viruses, and ransomware

- 4) D2L and Canvas
- 5) What improvements have been made in our network and access
- 6) Things you should know about our campus classrooms
- 7) Exam Scoring
- 8) Upgrades to ITS Web site. Understanding (KB)
- 9) WINGS update
- 10) How are we doing? Questions?



1) New Face of Eagle Help Desk



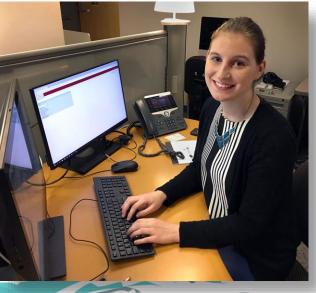
Staff



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2) Being aware of communications from ITS





Important Information About Your UWL Student E-Mail

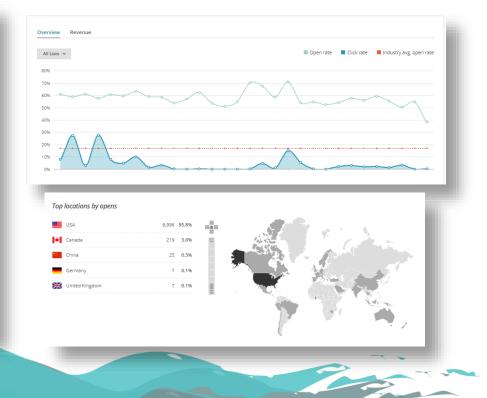
Students,

Now more than ever, students are being targeted by viruses, malware, phishing attacks, and ransomware. Nefarious phishing e-mails are being sent to unsupecting students, encouraging them to click on rouge web links to collect your passwords and identity. Pansomware is particularly dangerous. If your data becomes infected with ransomware, an anonymous source will encrypt your data and demand money to unlock your files. Even if you pay the "ransom" your files may still remain locked.

The best prevention for students is to not click on links in suspicious e-mails. If you are not certain if an e-mail can be trusted, just hover your mouse (without clicking) over where the e-mail comes (FROM:). If the e-mail address or web link is suspicious, **don't click** on it. It's also important to be sure to back up your data to a safe network environment or secure portable drive. Recent e-mails are directing students to www.webly web sites, encouraging students to click on rogue links to steal your personal information.

Recently, on August 6th, the campus experienced a phishing attack. Here is an excerpt from the message.





3) Protecting yourself from phishing attacks, malware, viruses, and ransomware



Dear UW-La Crosse

Our Mail Admin database has been breached due to the large number of spam messages we receive. For these reason our admin is currently upgrading the Mailbox Mail server Login Here To Update Your Account (c) UW-La Crosse 2017 Web Upgrade



3) Protecting yourself from phishing attacks, malware, viruses, and ransomware

ITS will never ask for your password or verify your account through e-mail.

- 1) If you're not sure if an e-mail is a phishing attack or a valid message, don't click on it.
- 2) Be sure to read UWL ITS e-mails, especially when the subject line says ITS Alert or Attack. Ensure important ITS or university e-mails are not automatically going into your Junk or Clutter folders.
- 3) If you inadvertently clicked on a phishing e-mail and provided your user name and password, reset them immediately. You can do this by going to the Password Reset Management web page: <u>https://secure.uwlax.edu/password</u>
- Check the ITS Facebook page for phishing attacks, alerts, and general technology information.

5) If you still have questions, contact the Eagle Help desk by walking in, calling, 8744, or via e-mail at: <u>helpdesk@uwlax.edu</u>



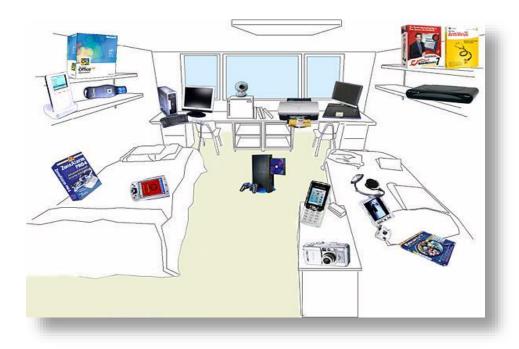
4) What you should know about D2L and Canvas

Welcome		The fact is: Canvas is adopted faster
Getting started	Select your login method: Desire2Learn	and deeper than any other LMS.
Help for students	NETID GUEST Search the D2L site	Why? Because Canvas answers the big question (Will it get used) with a resounding "Yes." And because we answer these six sub-questions the same way.
Help for instructors	•	And decause we alismen unese six sub-questions une same way.
D2L workshops	WELCOME	2 Deep r do was sectored
D2L mobile		List a weay to use?
Login tips	About D2L What's happening	easy mobile access?
Related links	Desire2Learn (D2L) is an innovative learning management system used by UW-La Crosse	
	faculty and instructional staff to enhance face-to-face instruction or teach courses	*Canvas is on the leading edge. The Speecification, the adding become audio-Version the granding and the use of
Contact us	totally online. D2L allows 'anytime, anywhere' Cyber security feature-hacking voting machines to me2oTgl/ckV0 access to course-related files, electronic dropboxes for assignments, online quizzes ♡ [>> Jul 30, 2017	WILL IT pologie Stress me somothere grading "Stress me somothere grading" Bende Fricein, PE State
608.785.8774	and tests, e-mail, and grades. Eagle Help Desk @EagleHelpDesk	
support.uwlax.edu	Note: Though most faculty use D2L for their ITS staff participate in campus CPR and AED training. courses, students should note that not all news.unlast.edu/safety-trainin fb.me/17w1fW4W	Choosing and Life is not part to not requestions and particip and prior and pr
M helpdesk@uwlax.edu	faculty utilize D2L. If they do not see one of their courses on their course list, they should ○ □ □ ↓ ↓↓ 10, 2017	faster and deeper than any other LMS.

5) Network improvements

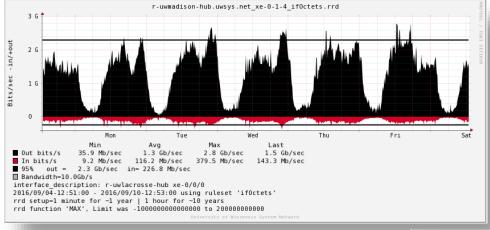


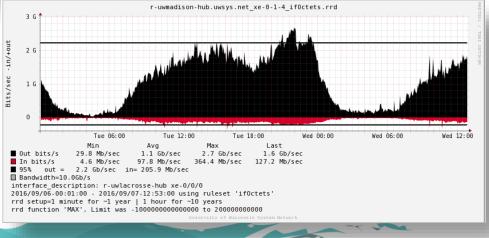
Today's "High Tech" Residents Hall



- Door Swipe (C-BORD)
- Laundry View
- Environmental Controls
- Building Automation
- Smartphone
- Smartwatches
- Roku / AppleTV / Chromecast
- PlayStation / Xbox / Nintendo
- UHD SmartTV / Lighting / Audio Devices
- Laptop / Desktop / Printers
- Digital Camera's







Access Point Deployment 2011-2016

UWL Access Points	UWL Access Points				
152 Access Points Deployed	2800 Access Points Deployed				
152 Access Point	2800 Access Point				
Deployment 2011	Deployment 2016				
2011	2016				

New UWL Data Center



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Working towards J-Term transition from existing data center to new data center in Wing

Significant improvement to power, cooling, equipment organization

Network core refresh

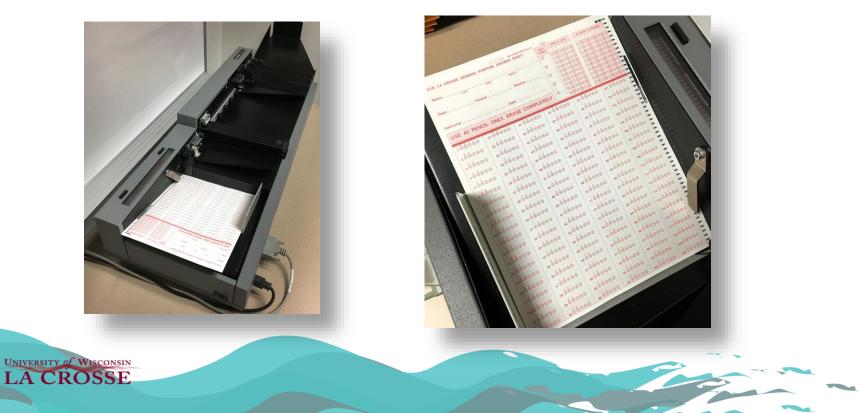
4X performance existing Network

6) Campus Technology Classrooms

- Classroom Directory for detailed classroom information.
- MyMedia lecture capture is possible in any classroom.
- Classroom support can provide hands on training.
- For in-room classroom support use the phone in the room, dial 8774, and press 1 when prompted.
- Cleaning of technology podium areas.



7) exam scoring process and services



7) Exam scoring process

Place exams in a correctly identified envelope.

Give it personally to an Eagle Help Desk staff member or drop it in exam scoring bin.

Make sure your name, department, section, instructions, and exam KEY are clearly identified.

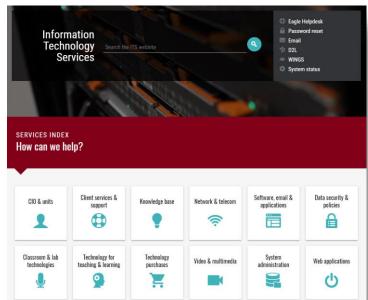
If identify exams to be scored by a specific date.

Try to avoid dropping off exams on a Friday afternoons or preceding a holiday. The earlier exams are received, the more likely they can be promptly scored.

It staff may not be available due to illness, vacation, or training. Additional delays may occur during mechanical issues.

Exam results are e-mailed to the instructor from the itsops@uwlax.edu email address.

8) Upgrades and navigation to our ITS Web site and understanding the use of Knowledge Base (KB)



UNIVERSITY of WISCONSIN LA CROSSE	Search the KB	All Topics	• Q Advanced
KnowledgeBase			
NEWS AND ANNOUNCEMENTS			v
Currently there is no active news.		MORE NEWS	NEWS RSS
TOP DOCUMENTS OF THE WEEK			~
 Wireless: Find the MAC address on common devices Wireless: My Device Portal Office 365 Open Forum Questions - Outlook Mail Office 365 - Configuring Outlook Desktop Client for Windows Wireless: Connecting a Windows 8 Laptop or Desktop 			

https://kb.uwlax.edu

WINGS'S

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9) WINGS

Late August 2017- all authentication for WINGS will be done using NetIDs.

Nothing will change for current students, faculty, and staff. Applicants will have a new NetID created for them, but not an email address.

Also, student NetID formats will change (for new students) to: last name.4 random digits, smith.1234

10) How we are doing, and what are your questions today



Records and Registration

Jan Von Ruden, Registrar



WHATS NEW?

- New Registrar Jan Von Ruden
- Office reorganization investing in our people
- New Academic Retention Policy and Drop Policy
- Ad-Astra room optimization project



OFFICE REORGANIZATION

- Registrar Jan Von Ruden
- Assistant Registrar Sue Knudson
- Records Information System Manager Victoria Rahn
- Scheduling, Catalog & Curriculum Coordinator Stephanie Speer
- New! Transcript Services/Veteran Services Assistant Jessica Palmer



SCHEDULING AND CURRICULUM TEAM

- Stephanie Speer
 - College of Liberal Studies
 - School of Arts and Communication
 - School of Education
- Janelle Nelson
 - College of Science and Health
 - College of Business Administration



NEW ACADEMIC RETENTION POLICY

Probation

Good Standing Warning

Cumulative and semester GPAs ≥ 2.00 Cumulative GPA 2.00 or higher and semester GPA 1.00-1.99

Cumulative GPA less than 2.00. Probation takes precedence over warning

Suspension 1. Semester GPA below 1.00 2. Failure to regain good standing after two consecutive semesters on probation 3. Failure to regain good standing the semester

immediately following

readmission from suspension



NEW DROP POLICY

- Students will have 10 days to drop a class without permission
 - It will not affect their academic transcript
 - They will be able to do this in WINGS
- Students will still only be able to add without permission the first five days of the term



AD ASTRA CLASSROOM OPTIMIZATION

- Meeting with each academic department/program
- Review and code requirements into the software
- Test the optimization process and tweak the rules
- Test some more
- Full utilization probably for Fall 2018 schedule of classes



OTHER INFORMATION

- Thanks for help with START!
- 2017-18 catalogs online and available through DigiCopy
- UCC/GCC timetable and catalog deadlines
- Scheduling process/timeline



SCHEDULING PROCESS/TIMELINE

- Sept 15 Winter Intersession due to R&R
- Sept 22 Spring 2018 schedules due to R&R
- Process remains same; contact person changed
- Importance of dates in scheduling classes/grade rosters



QUESTIONS?

Records and Registration



Human Resources

Madeline Holzem, CHRO Amy Whillock, Assistant Director Beth Hill, Assistant Director



Human Resources

- Position Management
- New onboarding experience
- Performance management
- ALEX
- Title and Total Compensation (TTC) Study
- Additional reminders



Position Management

- manage a title classification & PD library,
- track changes over time,
- will help with benchmarking to CUPA,
- easily add PD to recruitments,
- allow supervisors to create new PDs and modify existing PDs, as well as
- provide justification in software versus email chains



Onboarding

- Technology and task driven
- Uniform, but unique to employee type
- Accessible 24/7
- Supervisor has dashboard to track progress
- Using for student employees since Spring and all new employees as of 8/1
- Part of the PeopleAdmin SelectSuite



Onboarding

Employee View

N	leeds Attention	Completed			
Ye	ou have 9 tasks.				
				٩	
ALL	TASKS			Bulk Actions:	•
	TASK 🔶	RELATED STAFF	CHECKLIST 🔶	DUE DATE	
	Employee Information	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	W-4	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Direct Deposit Authorization	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Voluntary Federal Race and Ethnicity Form	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Voluntary Self- Identification of Veteran Status Form	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Voluntary Self- Identification of Disability Form	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Affordable Care Act	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Executive Order #54	Zachary Daniel	Student Employee New Hire Checklist		VIEW
	Register for HR Meeting	Zachary Daniel	Student Employee New Hire Checklist		VIEW

Onboarding

Supervisor Dashboard

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Stu	udent Emplo	oyee New Hire C	hecklist •														
Sh	ow Filters	Start typing to	filter results														Exp
	First	Last	Location	Assigned	Employee Information	W.4	Direct Deposit A	Received La S	Affordable Caro	Voluntary Fedore	Voluntary Selful	Voluntary Self. 1.	Employment Doctor	Register for HD	Executive Ordon	Enter Employee in HRS	Status
	Youmiao	Li	Recreational Sports	03/28/20	0	0	0	0	0	0	0	0		0	0	0	
	Michael	O'Brien	English	04/11/201													
3				04/11/201													
	Joshua	Beron	Continuing Educa	• n • n = • n													
	Joshua Ross	Beron Jones	Continuing Educa	04/11/201													
2			-														
	Ross	Jones	Continuing Educa	04/11/201													
	Ross Carlie	Jones Burkhardt	Continuing Educa Financial Aid	04/11/201 04/19/20													
	Ross Carlie Brigham	Jones Burkhardt Weyrauch	Continuing Educa Financial Aid MVAC	04/11/201 04/19/20 04/19/20													
	Ross Carlie Brigham Skylar	Jones Burkhardt Weyrauch Fox	Continuing Educa Financial Aid MVAC Student Life Office	04/11/201 04/19/20 04/19/20 04/19/20													
	Ross Carlie Brigham Skylar Jenna	Jones Burkhardt Weyrauch Fox Sersch	Continuing Educa Financial Aid MVAC Student Life Office Student Life Office	04/11/201 04/19/20 04/19/20 04/19/20 04/19/20	0 0 0 0	0 0 0	0 0 0		0 0 0 0	0 0 0	0 0 0	0 0 0		0 0 0 0	0 0 0		

Bulk Actions Send Reminder

GO



Performance Management using PeopleAdmin SelectSuites





- interactive & engaging
- personalize benefits enrollment
- ETA: Open Enrollment this Fall



Title & Total Compensation (TTC) Study

	Current State	Future State
	Titles and functional groupings are outdated.	Titles and functional groupings reflect work performed today.
	Over 1,800 job titles exist. Some job titles have many incumbents performing very different work.	Job titles provide a basis for grouping positions performing similar work.
	Career frameworks are different across employee categories including career paths and requirements for progression that are not always clear.	Clearly defined career framework (spanning across all staff categories) providing helpful guidance to employees and managers.
SITY of WISCONS	Salary structures not based on relevant or updated market data.	Market-informed salary structures in place for university staff, academic staff, limited appointee, and graduate student positions which help to attract and retain the best and brightest talent.

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TTC Study

Major Components of the Study

Define and confirm compensation philosophy	Assess positions and develop new job title structure	Market analysis of compensation, benefits and work-life offerings
Develop New Compensation Structure	Develop Career Lattices	Implementation and Follow-up Reviews

Title & Total Compensation Study

- Mercer is the vendor
- Goal to implement- 2 years
- What the Study is NOT...
 - An equity study
 - A reduction-in-force
 - A pay plan

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Reminders

© Randy Glasbergen www.glasbergen.com



"I made a list of 100 things I need to do this week and numbered them in order of importance. Unfortunately, 99 are ranked #1."



QUESTIONS?

Office of Human Resources

