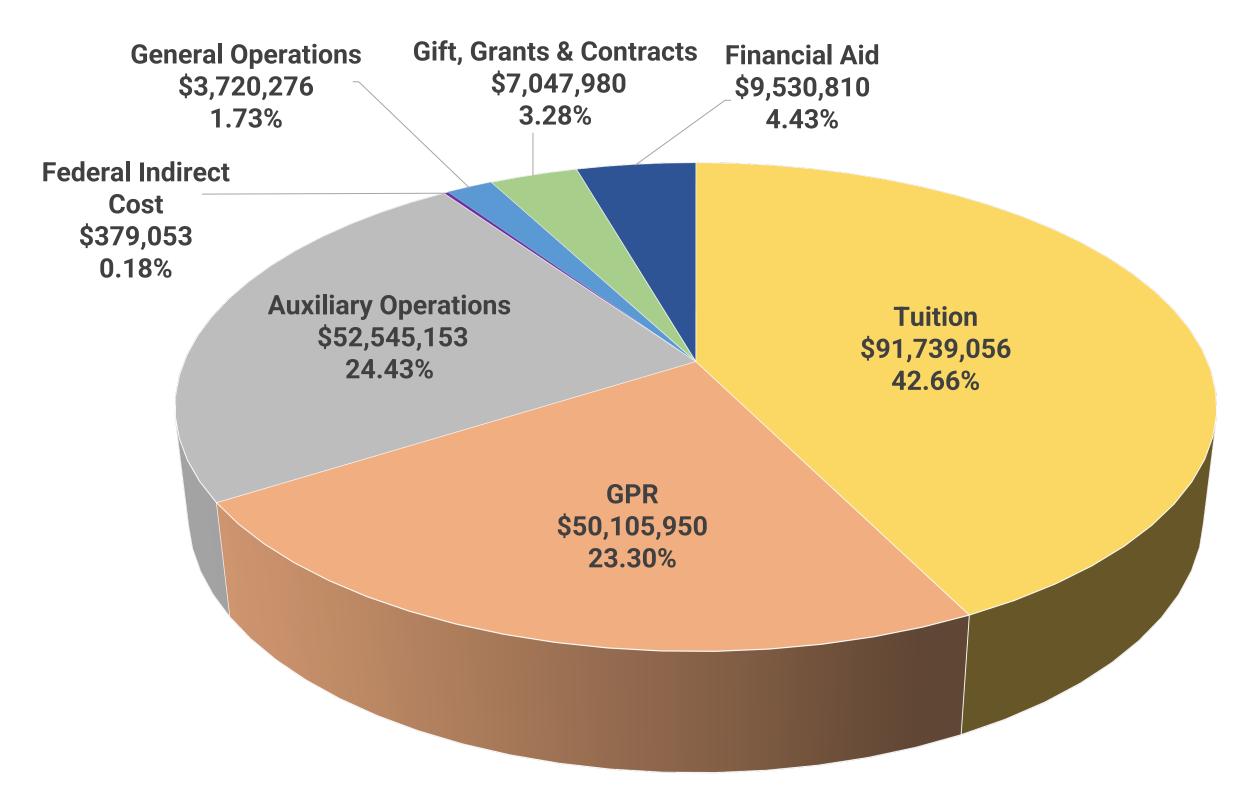


Budget Planning & Review





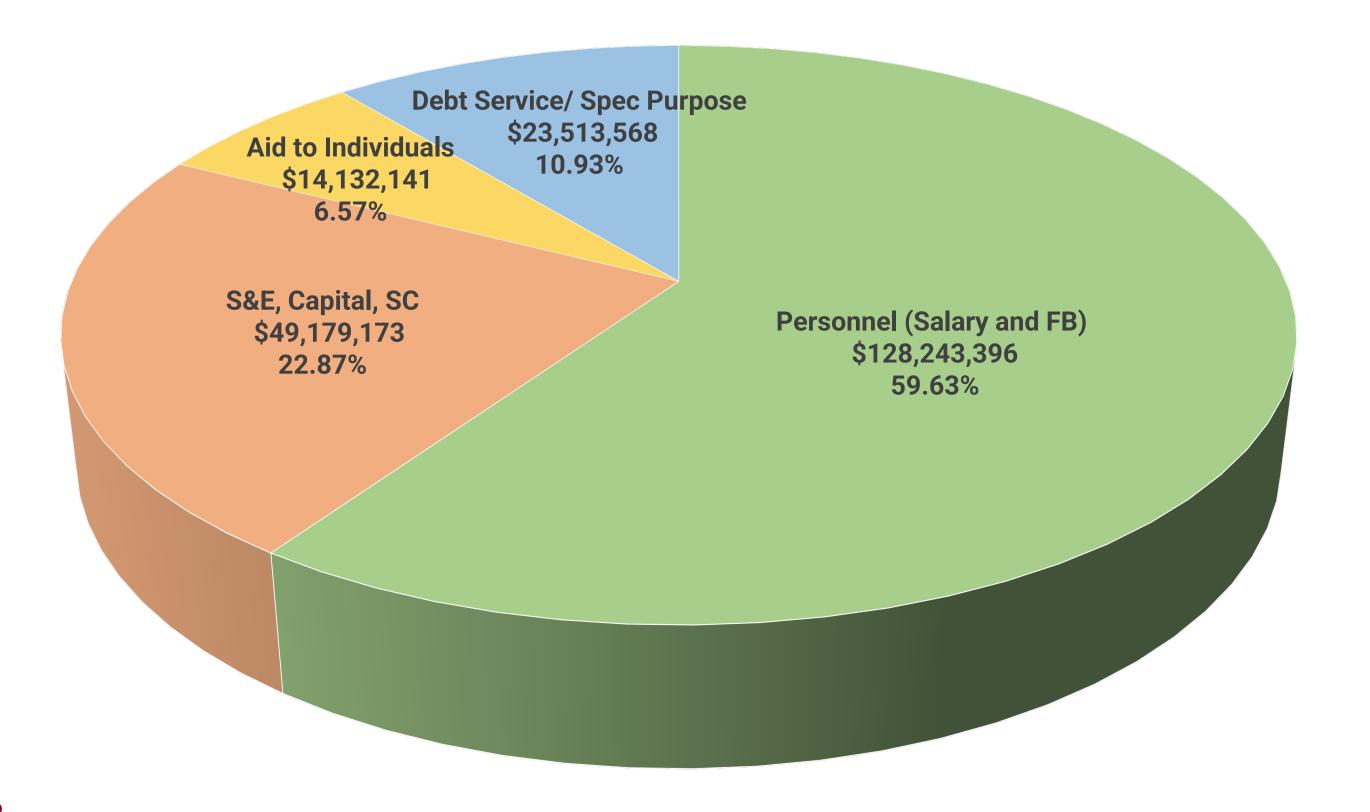
## UWL Revenue Budget FY26



UWL Budget: \$215,068,278



# UWL Expenses FY26



Total: \$215,068,278



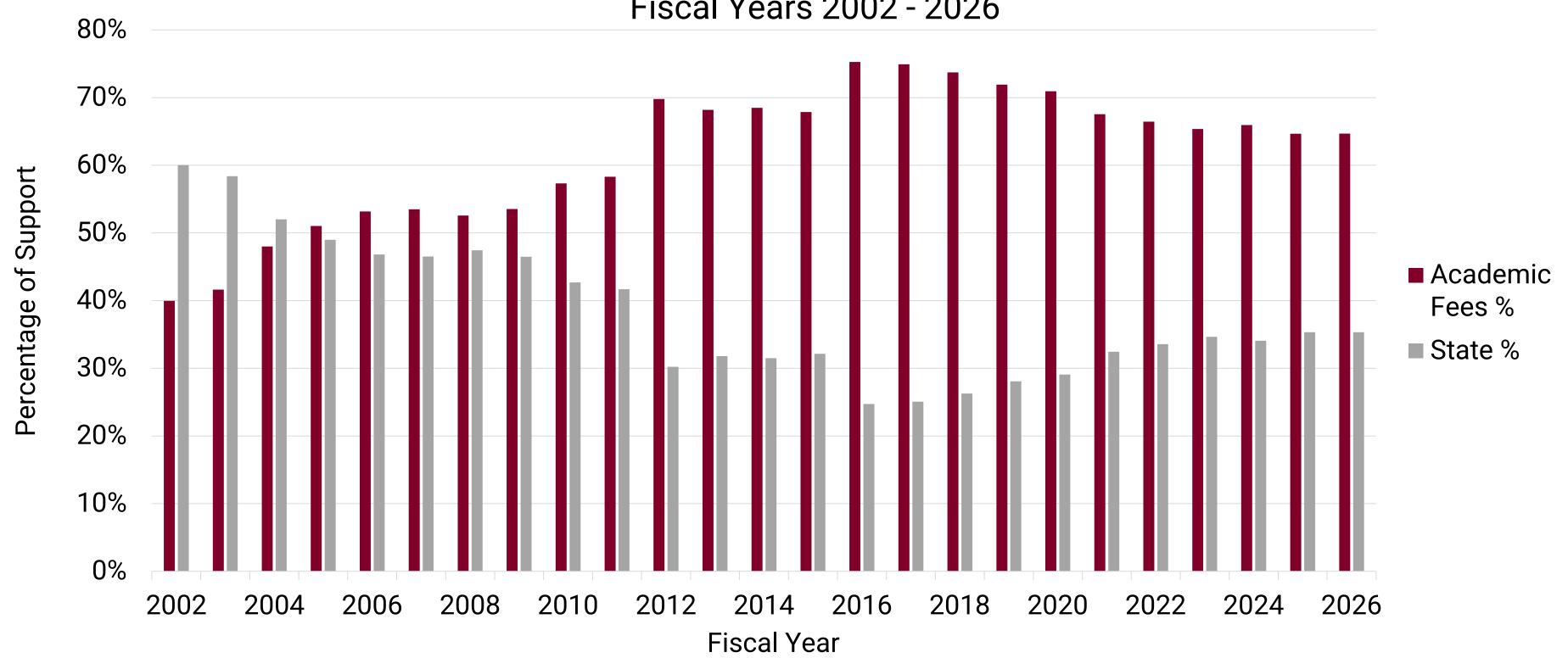
## State Fund Appropriations

Fund	Description
102	General Purpose Revenue (GPR)
104/132/189	Extended Learning & SBDC
128	Auxiliaries & Segregated Fees
131	Academic Fees - Tuition
136	General Operations
150	Federal Indirect Cost Reimbursement
233	Gifts



## Budgets by Funding Source

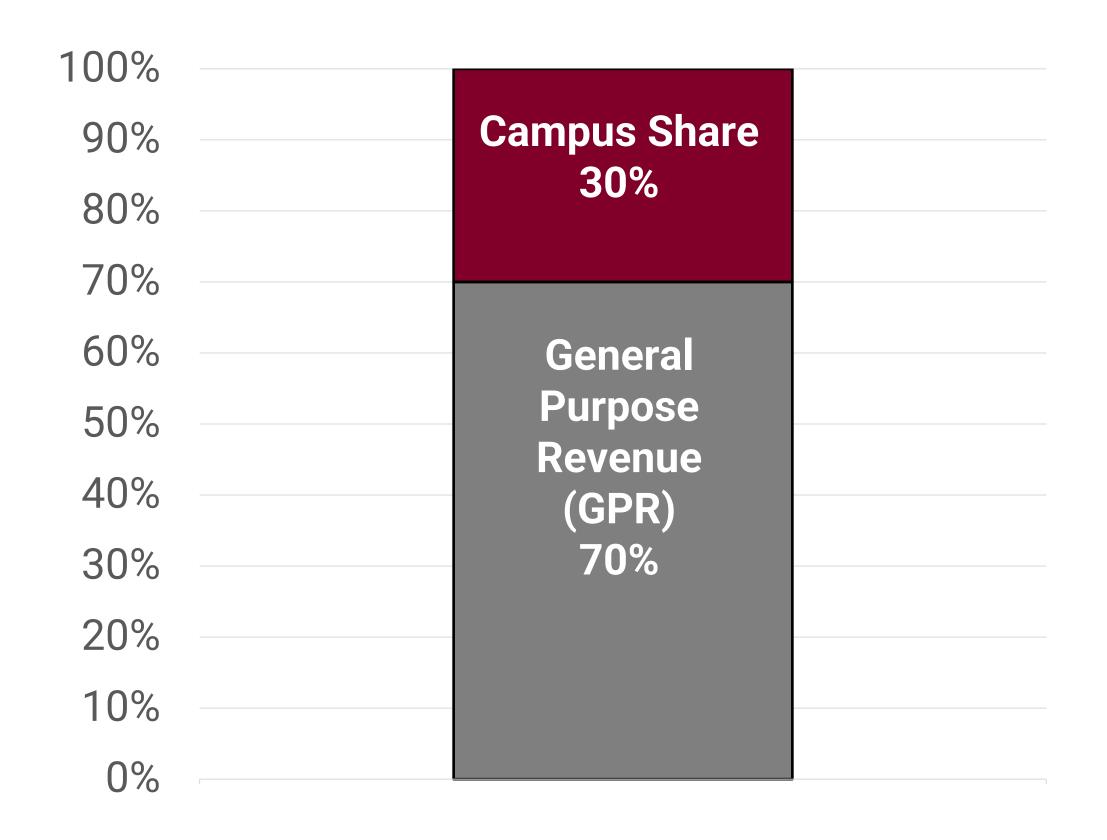






# Pay Plan Funding

Historically, employee salary increases ("pay plan") are split between the state (70%) and the campus (30%).





### Base vs. One-Time

#### **Base**

Ongoing or permanent in nature

#### **Funding**

- Regenerated annually
- Predictable and stable

#### **Expenses**

- Salaries and benefits for permanent staff
- Core programs and services
- Utilities
- Annual contract renewals
- Debt service

#### **One-Time**

Nonrecurring in nature

#### **Funding**

- One time or short term
- Unpredictable or unstable

#### **Expenses**

- Short term staff (students, temporary employees)
- Equipment or vehicle replacement
- Space renovations
- Certain technology upgrades
- Faculty startups
- Certain special events



### Terms and Definitions

**Salary Compression** – This refers to situations where the pay gap between employees who should typically earn different amounts, based on factors such as experience, rank, or seniority, becomes very small

• **Example:** A newly hired Assistant Professor in Engineering is offered a salary only \$100 less than that of an existing Assistant Professor in the same department.

**Salary Inversion** – This occurs when new hires receive <u>higher</u> salaries than current employees who hold the same position or perform the same responsibilities.

• **Example:** A newly hired Assistant Professor in Engineering is offered a salary that is more than a current Assistant Professor in the same department.



### Terms and Definitions

**UW Pay Grades** – a system used to determine employee compensation. Each job is assigned a salary grade with a minimum and maximum pay range.

**Pay Plan** – a compensation adjustment, approved through the state biennial budget process, that provides eligible employees with a set percentage base salary increase. Partially funded by the State and partially funded by UW institutions.

**Compensation Plan** – a strategic investment in employee compensation. Implemented and funded at the campus level.



### Terms and Definitions

**CUPA-HR** (College and University Professional Association for Human Resources)

- A non-profit organization for HR professionals in higher education
- Their annual survey data is a widely used in higher education for compensation benchmarking and analysis

**CUPA peer comparator** – a group of institutions that are similar based on the following criteria:

- Affiliation (private vs. public)
- Carnegie Classification of Institutions of Higher Education
- Entity type (in a system or not)
- Size (student, faculty, staff FTE)
- Geographical and census
- Total operating expenses



## Compensation

### Why CUPA?

- Tailored exclusively to higher education
- Largest and most reliable dataset for higher education
- Detailed and role specific
- Consistent with UWA

### **Starting Salaries**

- Goal = 92% of peer comparator without creating inversion
- CUPA and UW peer institutions are the main data sources
- Market data is proprietary but can be shared in aggregate form



## Compensation Plan

#### **FY26**

- All permanent employee salaries to minimum 80% of median comparators
- Increase minimum hourly rate to \$18/hour (or equivalent salary)
- Equity increases based on years of service

#### **FY27**

All permanent employee salaries to minimum 85% of median comparators



QR link to the "Fiscal Year 2026 UWL Compensation Plan" housed on the Human Resources page.

