

Minutes
UWL Joint Planning and Budget Committee
1:15 PM, September 14, 2022
1102/1104 Wittich Hall
Guests may join via [Zoom](#) [use passcode 424465]

Recorder: Elkins

Present: Abler, Bearheart, Das, Elkins, Figueroa, Gow, Grattan, Hetzel, Kunkel, Leahy, McAndrews, Morgan, Nowicki, Reichert, Richter, Roszak, Shonk, Thomsen, Vanroosenbeek, Walz, Wycoff-Horn, Yu, Zavala

Absent: Brooks, Kim, Markos

1. Introduction of Committee Members
2. Election of Chair
Becki Elkins was nominated and elected
3. Election of Executive Committee
Academic Staff –
Troy Richter and Maren Walz were nominated; Richter elected
University Staff –
Mary Grattan was nominated and elected
Faculty –
Kenneth Shonk and Mike Abler declined nominations
Kelly Nowicki was nominated and elected
Student
Will wait until we have the full set of students
Dean –
Marcie Wycoff-Horn and Ju Kim were nominated; Wycoff-Horn was elected
4. Approval of Meeting Minutes
 - a. 5-4-22 – m/s/p
5. Unanimous approval of meeting dates for 2022-23 Academic Year
FALL – 9/14, 9/28, 10/12, 10/26, 11/9, 11/30, 12/14
SPRING – 2/1, 2/15, 3/1, 3/22, 4/5, 4/19, 5/3
6. Chancellor's Update
 - a. Health updates – some challenges re: what to do with privacy issues re: health (e.g., monkey pox and testing); learned from Mayo that our approach doesn't have to be similar to our COVID response
 - b. Free speech survey – moving forward; some of the concerns that the chancellors raised have been addressed by the team; chancellors will be discussing a new draft this coming Friday (in Madison)
 - Chancellor Gow has raised two concerns
 - Researchers will be hosting a meeting at UWL on Sept. 27th
 - Enilda Delgado has been very involved

- c. CHARGE – UW System will be undertaking a strategic planning effort → would like us to take direction from what UWS is doing to determine how we should be moving in terms of planning (should get that material at the end of September)

7. Provost's Update

- a. Record enrollment – thanks to team for their work getting students oriented, advised, enrolled, etc.
- b. Soft on seniors – because students come in with so many credits
- c. Meredith – UWS and online education
 - Wisconsin Online Strategic Growth Initiative
 - Look at what already exists and then look for ways to grow and develop online education
 - Three categories of online students
 - Multimodal traditional undergraduate students
 - Online degree completion
 - Adult professional and graduate education online
 - Looking at access, affordability and quality along with enrollment and retention
 - Final report due at the end of October
 - Will bring draft recommendations to JPB as soon as they're available

8. CFO's Update

a. Finances

- Admissions efforts will help balance our budget this year
- Think we're going to be okay this year – not need to dip into reserves
- Biennium budget year (2023-25) –
 1. UWS has some significant asks in the budget
 - a. Tuition Promise program
 - b. 4% Pay Plan for each year (2025; 2026)
 2. Very long process – we won't know until June 2026 what our actual budget is
- Two 1% one-time lump sum payments this year – Dec. 2022 / March 2023

b. Facility updates

- Regents have asked the Dept. of Administration (DOA) for \$2.7 billion in capital projects for the 23-25 biennium
 1. UWL = \$237 million in projects within this ask by the Regents
 - a. Prairie Springs Science Center completion project
 - i. 2012 (\$136 million) – Phase 1 & 2
 - ii. Now (\$186 million) – Phase 2 (doubled from \$93 million in 21-23 biennium)
 - iii. VC Reichert – working on advocacy efforts with specific donors and alums to help move this project forward
 - iv. Optimistic this will move through
 - b. CFA Parking Ramp project (\$34 million) – 550 spaces
 - c. Replacement of 2 chillers in East Campus Chiller Plant (\$6.9 million)
 - d. Exterior building repairs to GMH & Mitchell (\$6.9 million)
 - e. Wing Technology Center Computer Science Lab Renovation (\$2.5 million)
 2. Fieldhouse looks spectacular but we're going to have to delay the opening until the beginning of the spring semester due to supply-chain issues; will likely do a soft opening at the end of October
 - a. Chancellor Gow – need to give VC Hetzel kudos for having the vision on this project

9. New Business

a. None

10. Adjourned at 2:41 p.m.

Minutes
UWL Joint Planning and Budget Committee
1:15 PM, September 28, 2022
1102/1104 Wittich Hall

Recorder: Reichert

Present: Abler, Bearhart, Brannan, Brooks, Das, Elkins, Gow, Grattan, Kim, Kunkel, Leahy, Mathu, Morgan, Nowicki, Peters, Reichert, Richter, Roszak, Shonk, Sturm, Vanroosenbeek, Walz, Wycoff-Horn, Yu, Zavala

Absent: Figueroa, Flores, Hetzel, Markos, Thomsen

1. Introduction of Committee Members
2. Approval of Meeting Minutes
 - a. 9-14-22 – m/s/p
3. UWL Faculty Representative – Enilda Delgado: UW System Strategic Planning
 - a. Goals (three pillars of the plan)
 - Advance economic prosperity
 - Enhance the student experience and social mobility
 - Foster civic engagement and serve the public good
 - b. Other notes
 - Original goal of submission to/approval by Regents in September meeting; now December
 - Nothing controversial
 - No action steps to achieve goals; some to be developed by each campus, some by System
 - Reminder to President Rothman is that shared governance will be important in development and implementation of plan
 - New plan will replace existing plan at System level
4. Financial Nuggets – Terminology Cheat Sheet
5. Chancellor's Update
 - a. Free speech survey – meeting on campus
 - Evolution of the survey document in a positive way
 - Purpose for the survey still unclear to many
 - Survey will be identified as from System, but actual distribution still not clear; 2,500 targeted for distribution with hope 500 will complete
 - b. Other
 - Truman Lowe naming ceremony on October 3
 - No health concerns at this time
 - Governor Evers will be on campus this week

6. Provost's Update
 - a. New business analytics major in front of Regents this week

7. Enrollment Update – IRAP (Grace Engen):
 - a. System enrollment down 20,000+ since peak in 2010
 - b. UWL enrollment at 10,302, down 12 students from last year
 - c. first year up 73, sophomores up 18, juniors up 5 but seniors down 162;
 - d. international students up by 11 to 82;
 - e. transfers at 351, down by 43;
 - f. 2,308 new first-time students, up by 101; 137 students enrolled with 30-59 credit hours, up from 38 in 2015;
 - g. CBA enrollment up 41% since 2014;
 - h. UWL students receiving Pell Grants down from 24.1% in 2011 to 13% this fall;
 - i. students of color down 8; total students of color population represents 10.2% of total enrollment;
 - j. first gen has gone down 164 students to 2,300;
 - k. 4 year graduation rate up from 40.4 to 51% with 2018 cohort

8. CFO's Update – none (Bob was absent)

9. New Business
 - a. Grant Mathu elected to be student rep on the JPB executive committee
 - b. Tim McAndrews agreed to delay his service as a faculty rep on JPB until next year

10. Adjourned at 2:50 p.m.

Minutes
UWL Joint Planning and Budget Committee
1:15 PM, October 12, 2022
1102/1104 Wittich Hall
Guests may join via [Zoom](#) [use passcode 424465]

Recorder: Richter Alternate Recorder: Roszak

Present: Abler, Bearhart, Brannan, Brooks, Das(Zoom), Elkins, Figueroa, Gow, Grattan, Hetzel, Kim, Kunkel, Leahy, Markos, Mathu, Morgan, , Peters, Reichert, Richter, Roszak, Shonk, Thomsen, Vanroosenbeek, Walz, Yu, Zavala

Absent: Flores, Nowicki, Sturm, Wycoff-Horn (Adrienne Loh attended for MWH)

1. Approval of Meeting Minutes

- a. 9-28-22 M/S/P

2. Financial Nuggets

- a. Fiscal Year – FY2023

- 7/1/22-6/30/23

- b. General Purpose Revenue – Fund 102

- Revenue received from the State for instruction and some additional operations on campus

3. Chancellor's Update

- Will discuss framework discussion later
- BOR meeting some BORs had some reservations about these goals
- Who will be on the Board after election, several have not been confirmed by State Senate, 9 positions impacted
- Governor election will have large impact on higher education
- Encouraged everyone to vote
- Vitaliano 45 Most Influential
- Enrollment-largest 1st year class ever
 - 1. Madison has more out of state than in state student
 - 2. Madison has largest 1st year class
- Finances to pay for pay plan, we are in good financial position
- Free Speech survey is being refined, good feedback has led to some changes
 - 1. Mid to late November
 - 2. IRB approval at Stout
 - 3. Vitaliano leading
 - 4. 5000 students with hopes of 500 response
 - 5. Sent out by UW System with letter from President

4. Provost's Update

- Navigate Week feedback
- UW System work on online education
 - Focus on quality
- Career Fair

5. CFO's Update

- Pay Plan for GQA (differential tuition)
 - LAX, EC, and SP
 - Using reserves to cover pay plan increase instead of eliminating positions
 - Significant fiscal challenge
- 1% lump sum (before 7/1) paid 12/1/22 paycheck
- 1% lump sum paid in March paycheck
- Tuition revenue about equal to last year, about \$60K down, same with Seg Fee
- Using some HERF funds for FY23
- Return to UWL campaign to recruit junior and seniors that have stepped away
- DFD-Fieldhouse delayed
- Sanford Residence Hall (\$3M All Agency Project limit)
 - Bids came in over \$3M
 - Will spend \$250K outside of project
 - Starting in January
 - Fire sprinklers, electrical, and new bathrooms
- Security Camera Project
 - 600 cameras
 - Phase I and II are complete
- Digital Media Lab will be ready for spring semester
- Request for update on HERF Funds

6. Interim Vice Chancellor for Diversity and Inclusion Update

- Overview of Division
- Mission Vision and Values
 - Equity, Justice, Community and Belonging, Personal Growth
- Strategic Plan
 - Student Success
 - Learning, Development and Social Justice
 - Ecological Excellence
 - Expansion
 - Branding
- Shared the great work being done within the division

7. UWS Strategic 2023-2028 (move to standing agenda item)

- Discussion of JPB's role with this process [Chancellor Gow]
 1. Explained background of the framework
 2. Joe will meet with the President on 10/28 and will provide feedback
 3. Faculty were able to give feedback to President Rothman
- Consideration of questions about the framework, implications for UWL, and input from key constituents
- Need further discussion about this process and how JPB can play a role with this
- Encouraged to review framework and give additional feedback at next meeting on 10/26

8. Old Business

9. Adjournment M/S/P

JPB Executive Committee Members

Troy Richter

Becki Elkins

Mary Grattan

Kelly Nowicki

Grant Mathu

Marcie Wycoff-Horn

Minutes
UWL Joint Planning and Budget Committee
1:15 PM, October 26, 2022
1102/1104 Wittich Hall
Guests may join via [Zoom](#) [*use passcode 424465*]

Recorder: Shonk Alternate Recorder: Sturm

Present: Abler, Bearhart, Brannan, Brooks, Das, Elkins, Figueroa, Gow, Grattan, Hetzel, Kim, Kunkel, Leahy, Markos, Mathu, Morgan, Nowicki, Peters, Reichert, Richter, Shonk, Sturm, Thomsen, Vanroosenbeek, Walz, Wycoff-Horn, Yu, Zavala

Absent: Flores, Roszak

1. Approval of Meeting Minutes
 - a. 10-12-22 m/s/p (unanimous)
2. New Business: None
3. Old Business
 - a. UWS Strategic Framework 2023-2028:
 - Feedback on the UWS Strategic Framework 2023-2028
 - Consideration of UWL and JPB's work related to the UWS Plan
 - Questions we ought to be asking/considering
 - b. The group discussed System President Rothman's Strategic Framework:
 - the first was the original document shared with faculty in September, and second, a revised draft shared with JPB on 10/26.
 - Chancellor Gow responded to questions, noting that UWL is already doing things on campus that align with the revised program.
 - It was stated that JPB might have a primary role in prioritizing the strategies offered by Rothman's frameworks.
 - Questions of clarification were raised regarding process and timeline and the dissemination of information related to the framework.
 - Of note were questions related to an aspect of the strategic plan that states 'we will champion the principles of free expression, academic freedom, and civil discourse' and the possibility of the Free Speech survey to be sent to students being used as a possible measure of success.
 - The respective campus responses to the strategic plan—as diverse as they might be—could be utilized as the basis for future budget requests.
 - Points were raised regarding: the relative absence of language regarding campus climate; results from the Faculty Senate ranking of the 9 goals, especially matters related to workforce needs/support [for] the employer community.
 - A Qualtrics Survey was shared so that members of JPB could rank the 9 goals of the strategic framework.
 - Chancellor Gow shared data from a survey regarding diverging views of education between Republicans and Democrats.
4. Chancellor's Update
 - a. No updates.

5. Provost's Update
 - a. No updates.
6. CFO's Update
 - a. No updates.
7. Vice Chancellor for Student Affairs Update
 - a. Dr. Figueroa offered updates on the structure, mission, and initiatives related to Student Affairs.
 - b. Dr. Champion shared updates and initiatives from Counseling Services.
 - c. Corey Sjoquist shared updates and figures from Admissions.
8. Adjournment: meeting adjourned at 2:49pm m/s/p

JPB Executive Committee Members

Troy Richter, chair
Becki Elkins
Mary Grattan
Grant Mathu
Kelly Nowicki
Marcie Wycoff-Horn

Agenda
UWL Joint Planning and Budget Committee
1:15 PM, November 9, 2022
1102/1104 Wittich Hall
Guests may join via [Zoom](#) [use passcode 424465]

Recorder: Roszak Alternate Recorder: Sturm

In attendance: Abler, Bearhart, Brannan, Brooks, Das, Elkins, Figueroa, Gow, Grattan, Hetzel, Kim, Kunkel, Leahy, Markos, Martin, Mathu, Reichert, Roszak, Shonk, Sturm, Thomsen, Vanroosenbeek, Walz, Wycoff-Horn, Yu, Zavala

Present virtually: Morgan, Nowicki

Absent/excused: Richter

1. Approval of Meeting Minutes
 - a. 10-26-22 m/s/p (unanimous)

- ~~2. Financial Nuggets~~
 - ~~a. Differential tuition~~
 - ~~b. GQ&A~~

3. Chancellor's Update
 - a. Had elections outcome – no major changes for higher education.
 - b. Request from system on strategic plan.
 - Later today will receive an email asking for metrics (highlighted on the UWS SP Draft). There is a tight timeframe.
 1. Looking at retention (1st to 2nd year of First-Generation Students)
 - Leader, Potential, Contributor, Excepted is what will be submitted with the highlighted areas.
 - Want plan to regents by December, so budget can be made around that. Due to system a week from Friday (November 18th)
 - Questions about what comes next after being sent to the regents
 - Questions about giving feedback and comments about the strategies. There are some concerns about specific highlighted strategies as well as items that might be missing.
 - Not a plan for things that take a bit longer to do than in 10 days
 - Updates on Wisconsin Tuition Promise
 1. Parents and students are asking for it
 2. Hopefully will be available Fall 2023
 - a. System has made a commitment for 1 year
 - b. Delay due to a list of questions from parents, waiting on system to respond
 - c. There is a big unknown about whether or not the legislature will fund
 - Question to Bob about if we are a leader of SFI
 1. We are leader compared to other schools
 2. Many schools are using reserves to fund the pay plan

4. Provost's Update
 - a. No updates

5. CFO's Update

- a. We have an environmental impact study tonight (November 9th) at 5:30 PM in Wings Technology Building on the CFA Parking Ramp
 - Opportunity to present project to the community
 - b. David Kim will join JPB to talk about
 - Administration transformation program
 1. 223 million program to move everything to the cloud
 2. Going live July 1st, 2024
 3. Shop UW and TTC will stay
6. New Business
- a. N/A
7. Old Business
- a. UWS Strategic Framework 2023-2028
 - Post-election discussion
 - JPB priorities ranking data (Maren Walz)
 - b. Top 3 Priority
 - First Priority gave 9 points – Maps to S3
 - Second Priority –Maps to S1
 - Third Priority –Maps to S2
 - c. Transformative education and D&I are important to UWL
8. Adjournment at 2:45pm

JPB Executive Committee Members

Troy Richter
Becki Elkins
Mary Grattan
Kelly Nowicki
Grant Mathu
Marcie Wycoff-Horn